Mebuki Financial Group, Inc.

Financial Results for the Third Quarter of FY2018 (IR Presentation Material)



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Highlights

Results for 3Q18

*1 Attributable to owners of the parent

Consolidated net income^{*1} of Mebuki FG is ¥37.8bn, representing a 84.1% progress toward the full-year forecast.

Core net business income on a simple-sum basis of the two banking subsidiaries is ¥63.8 bn representing a 93.1% progress toward the full-year forecast.

Synergy effect arising from the business integration for 3Q18 was ¥5.9 bn, representing a 112.2% progress toward the full-year forecast for FY18 of ¥5.3 bn.

Forecast for FY18

Though the results for 3Q18 surpassed their initial forecast, due to uncertain market trends, the forecast for FY2018 remains unchanged from that announced on May 11, 2018.

Consolidated Ordinary Profit ¥65.0 bn (+¥1.4 bn YoY) Consolidated Net Income^{*2} ¥45.0 bn (+¥1.9 bn YoY) ^{*2 Attributable to ow ners of the parent}

Shareholder Returns for FY18

For FY18, in line with an earnings distribution policy^{*3}, annual dividend forecast is ¥11.00 per share, made up of an interim dividend and year-end dividend of ¥5.50 each, being unchanged from the previous fiscal year.

*3 Aim to continue stable dividend returns while taking into account both the maintenance of solid capital levels for the future grow th and the appropriate distribution of profits to our shareholders.

Total payout ratio | 33.3%^{*4} (scheduled)

*4 Total payout includes not only ¥11.0 of annual dividend but also ¥2.08 bn (5mil shares) of treasury stocks repurchased in May, 2018.

Main Points of 3Q18 Financial Results

Mebuki FG (Consolidated)

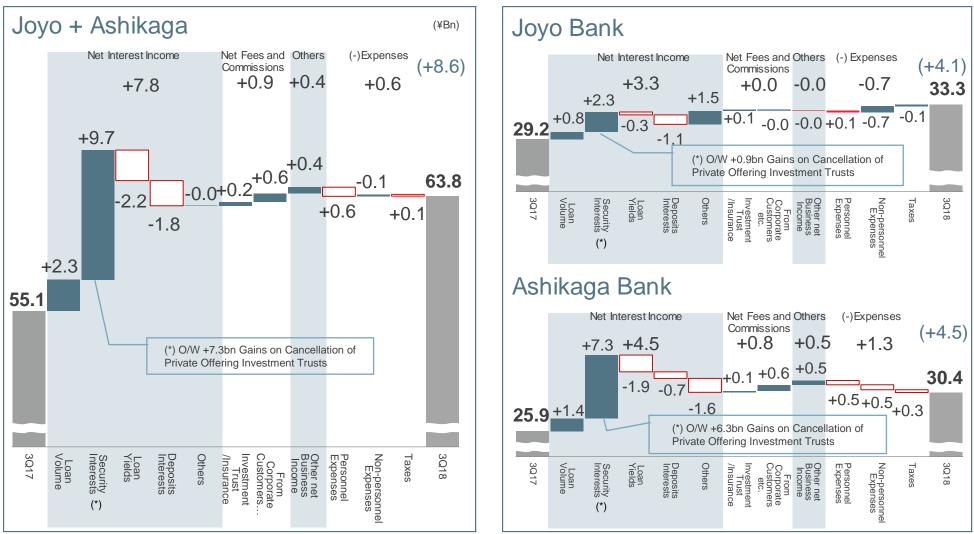
(¥bn) Joyo and Ashikaga (Non-consolidated)

(¥bn)

	Ţ							3Q	18			vs	s Foreca	ast
		3Q18	YoY	VS		J+.	A	Jo	уо	Ashil	kaga			Arti
			Yo Y Chg	Forecast	L	Result	YoY Chg	Result	YoY Chg	Result	YoY Chg	J+A	Joyo	Ashi- kaga
Ordinary profit		54.4	-2.7	83.7%	Gross business profit	138.2	-2.5	74.9	-4.8	63.3	+2.3	76.6%	74.5%	, 79.1%
Net income attributable					(Net Gross business profit)	149.3	+9.3	82.5	+3.3	66.7	+5.9	81.3%	5 79.7%	, 83.4%
to owners of the parent	(1)	37.8	-1.0	84.1%	Net interest income	123.0	+7.8	68.5	+3.3	54.5	+4.5	82.3%	81.0%	, 83.9%
					Net fees and commissions	24.1	+0.9	13.1	+0.0	10.9	+0.8	76.5%	75.3%	6 78.0%
Consolidation adjust	Consolidation adjustment		1	Net other business income and Net trading income	-8.8	-11.3	-6.7	-8.3	-2.1	-3.0	-	-	, <u> </u>	
-		(2)-(1	l) -16.	5bn	(o/w gains/losses on bond transactions)	-11.0	-11.8	-7.6	-8.2	-3.4	-3.5	-	-	
Dividends receivable from	n affiliate	ed compr	anies (-*	12.0bn)	Expenses	85.5	+0.6	49.2	-0.7	36.3	+1.3	74.3%	74.5%	74.1%
	Adjustments related to securities (-3.9bn)			o/w Personnel expenses	45.5	+0.6	25.5	+0.1	20.0	+0.5	75.7%	5 75.9%	, 75.4%	
Interest expenses of sub				1	o/w Non-personnel expenses	34.1	-0.1	20.6	-0.7	13.4	+0.5	71.8%	72.9%	,70.2%
expenses, etc.					Net business income (before general allowance for loan losses)	52.7	-3.2	25.7	-4.1	27.0	+0.9	80.5%	5 74.6%	, 87.1%
Two banking su	beidic	arias			Core net business income		+8.6	33.3	+4.1	30.4	+4.5	93.1%	88.9%	, 98.2%
Two banking sub					Net transfer to general allowance for loan losses (a)	-	+1.8	-	+0.7	-3.2	-2.1	-	-	-
and group com	panie	32			Net business income	52.7	-5.1	25.7	-4.9	30.2	+3.0	79.3%	5 72.5%	97.5%
					Net non-recurrent gains/losses	3.7	-0.3	9.7	+6.1	-9.2	-9.8	-	-	
	3Q18	3 YoY		VS	o/w Disposal of non-performing loans (b)	5.7	+0.1	2.2	-1.3	6.7	+4.7	-	-	
		Chg	Fore	ecast	o/w Gains/losses related to stocks, etc	10.1	-1.3	12.7	+3.6	-2.5	-5.0	-	-	
	_				Ordinary profit	56.4	-5.4	35.4	+1.2	20.9	-6.7	85.5%	92.1%	76.2%
Net income	(2) 54.4	4 +8.6	6 8 [°]	7.8%	Extraordinary income/losses	11.6	+12.7	-0.1	+0.6	11.7	+12.1	-	-	
					Income taxes	16.7	-1.4	10.3	+0.5	6.3	-1.9	-	-	
	L				Net income	51.3	+8.7	24.9	+1.3	26.3	+7.3	89.3%	94.2%	85.1%
Net Income of group		anies ot												
banking subsidiaries	<u>,</u>		¥3.0b	<u>n</u>	Credit related costs (a)+(b)	5.7	+2.0	2.2	-0.6	3.4	+2.6	114.5%	75.4%	6 173.2%

Change of Core Net Business Income

Core net business income on a simple-sum basis of the two banking subsidiaries increased by ¥8.6bn YoY to ¥63.8bn, mainly due to increases in net interest income and net fees and commissions

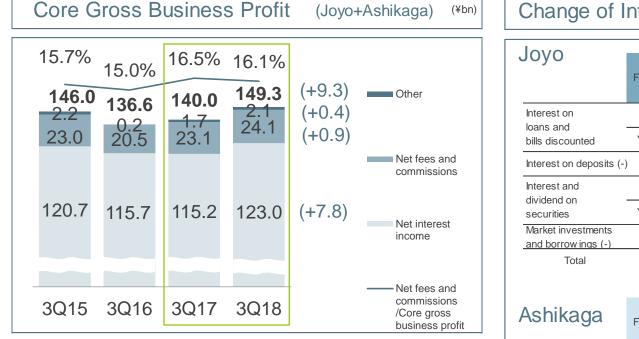


Core Gross Business Profit

(Gross Business Profit excl. Gains/Losses on Bond Transactions)

Core gross business profit increased ¥9.3 bn YoY

Interest and dividends on securities and commissions from corporate customers and customer assets under custody increased



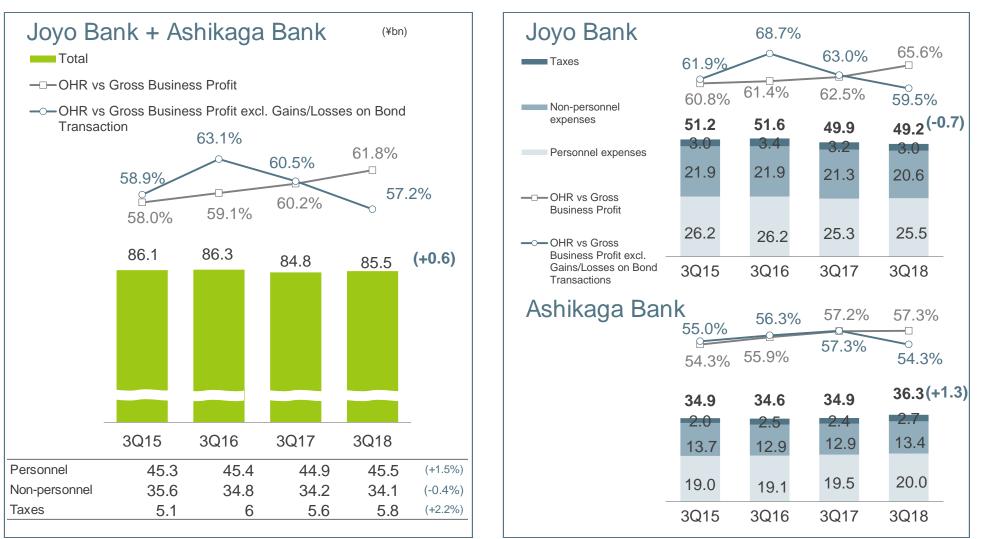
Reference | Gains on Cancellation of Private Offering Investment Trusts among Interests and Dividends on Securities (¥bn)

	g			()	
	FY16	FY17	3Q17	3Q18	YoY Chg
Joyo	1.7	1.0	0.7	1.6	+0.9
Ashikaga	3.6	4.4	2.2	8.6	+6.3
J + A	5.4	5.4	2.8	10.3	+7.3

Change of Interest Income (¥bn)									
Јоуо	Factor	YoY Chg	Dome	stic (Chg. in NII) Chg. in Factors	Over	seas (Chg. in NII) Chg. in Factors			
Interest on	Avg	+0.8	+0.6	(+¥85.5bn)	+0.2	(+¥11.5bn)			
loans and bills discounted	Yield	-0.3	-1.2	(-2.8bp)	+0.9	(+94.2bp)			
Interest on deposits (-	·)	+1.1	-0.0	_	+1.2	_			
Interest and dividend on	Avg	+1.5	+1.6	(+¥214.3bn)	-0.1	(-¥6.5bn)			
securities	Yield	+0.7	+0.7	(+4.6bp)	-0.0	(-0.1bp)			
Market investments and borrow ings (-)		-1.5	-0.4	_	-1.1	_			
Total		+3.3	+2.3		+0.9				
Ashikaga		YoY	Dome	stic (Chg. in NII)	Over	seas (Chg. in NII)			
	Factor	Chg.		Chg. in Factors		Chg. in Factors			
Interest on loans and	Avg	+1.4	+1.4	(+¥173.3bn)	+0.0	(+¥4.5bn)			
bills discounted	Yield	-1.9	-2.0	(-6.3bp)	+0.1	(+82.6bp)			
Interest on deposits (-	·)	+0.7	-0.1	_	+0.8	_			
Interest and dividend on	Avg	-0.4	-1.2	(-¥75.4bn)	+0.7	(+¥36.1bn)			
aividend on securities	Yield	+7.8	+7.0	(+81.6bp)	+0.7	(+43.2bp)			
Market investments and borrow ings (-)		+1.6	-0.0	_	+1.6	_			
Total		+4.5	+5.3		-0.7				

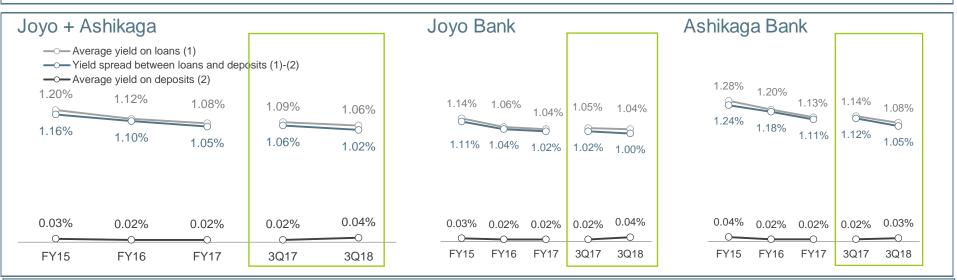
Expenses / OHR

Expenses increased ¥0.6bn YoY, mainly due to an increase in personnel expenses. OHR has been improved on a Core Gross Business Profit basis. *Simple-sum basis of the two banking subsidiaries

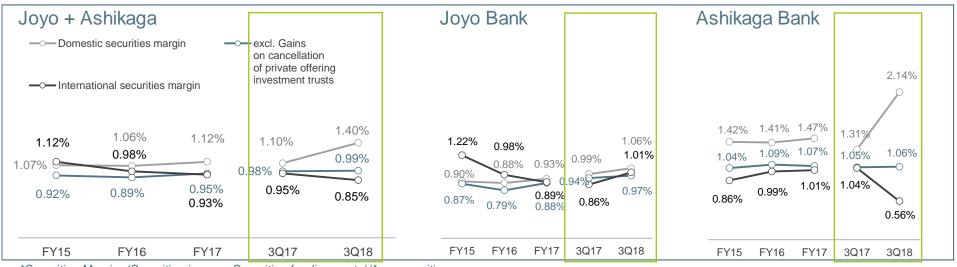


Average Yield on Loans, Deposits and Securities

Average Yield on Loans and Deposits



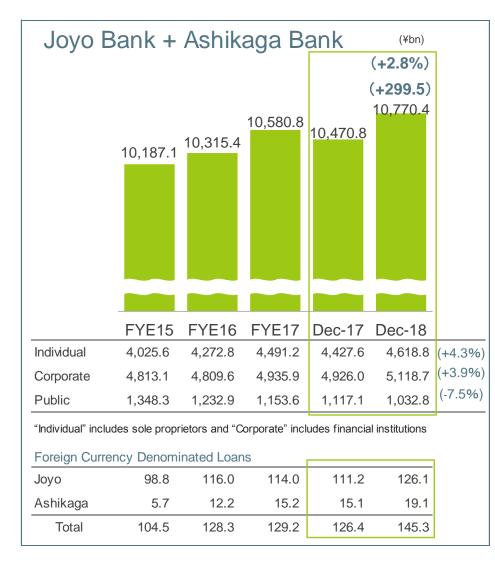
Securities Margin* (Domestic and International)



*Securities Margin=(Securities income-Securities funding costs)/Avg. securities

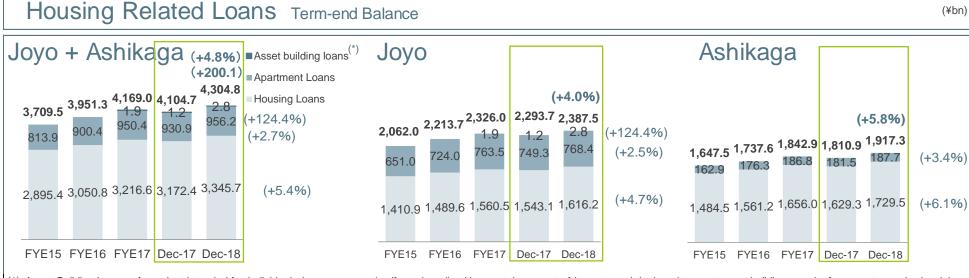
Loans (1) Term-end Balance

Loans to individual customers increased by ¥191.1 bn (+4.3%) and housing related loans increased by ¥200.1 bn (+4.8%) YoY Loans to corporate customers increased by ¥192.6 bn (+3.9%) and loans to local corporate customers increased ¥84.7bn (+2.7%) YoY



Joyc	Ba	ank			(+2.1%)]
5,91	2.7	5,967.0	6,063.5	6,058.3	6,187.3	
843	3.4	758.3	718.6	727.6	681.0	(-6.4%)
2,82	8.6	2,821.3	2,853.9	2,868.8	2,963.0	(+3.2%)
2,24	0.5	2,387.4	2,490.8	2,461.8	2,543.3	(+3.3%)
FYE	15	FYE16	FYE17	Dec-17	Dec-18	
	In	dividual	Corpor	ate	Public	-
Ashi	kag	ja Ban	k]
4.07		4,348.4	4,517.2	4,412.5	(+3.8%) 4,583.0	
4,27 504		474.6	434.9	389.5	351.8	(-9.6%)
1,98	4.5	1,988.2	2,081.9	2,057.1	2,155.6	(+4.7%)
1,78	5.0	1,885.4	2,000.3	1,965.8	2,075.4	(+5.5%)
FYE	15	FYE16	FYE17	Dec-17	Dec-18	

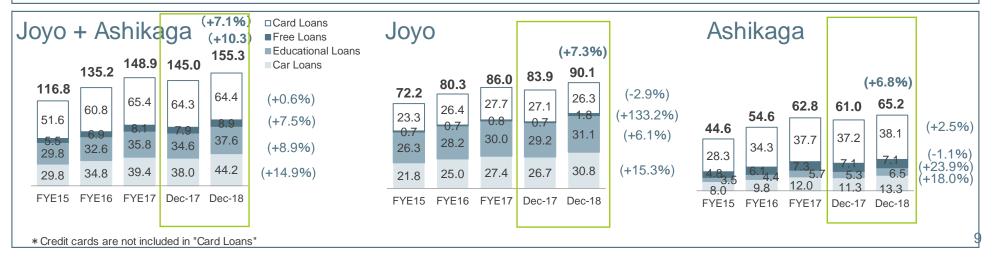
Loans (2) Individual Housing Related / Unsecured

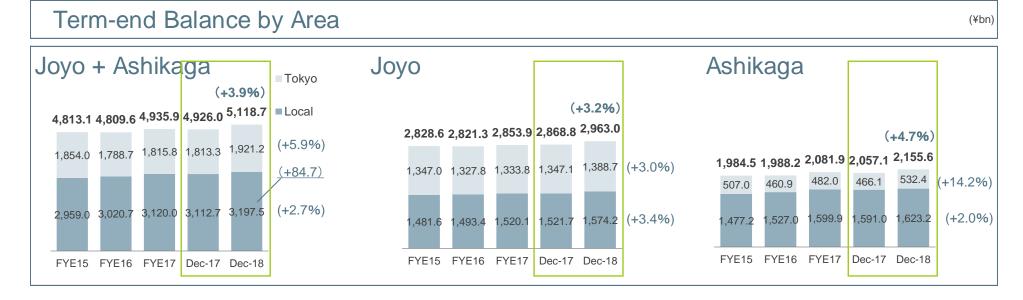


(*) Asset Building Loans: A product intended for individuals (w age earners/ self-employed) with a certain amount of income, and designed to meet asset building needs from rent acquired mainly for condominiums in the Tokyo metropolitan area (offered by Joyo only)

Unsecured Loans Term-end Balance

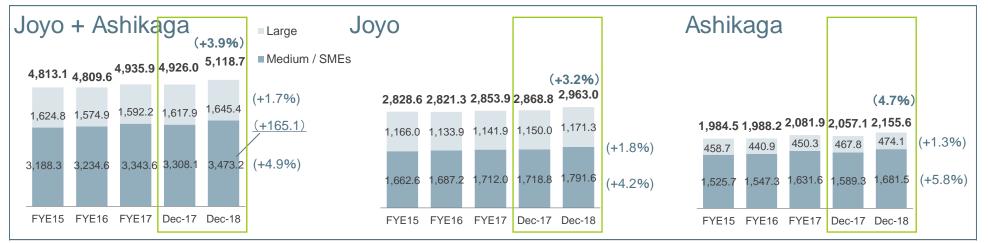
(¥bn)



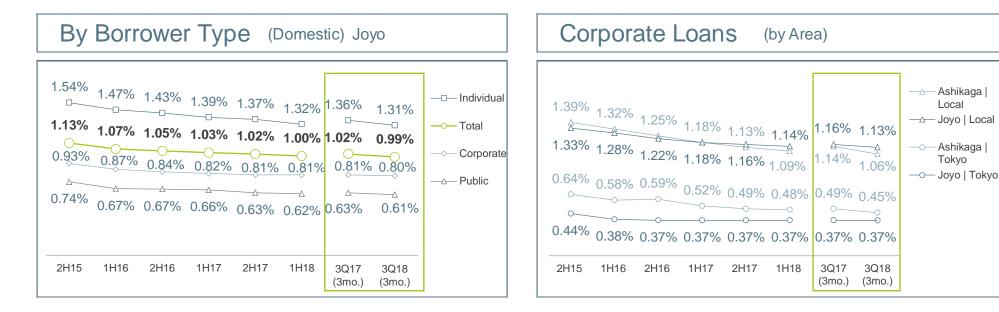


Term-end Balance by Company Size

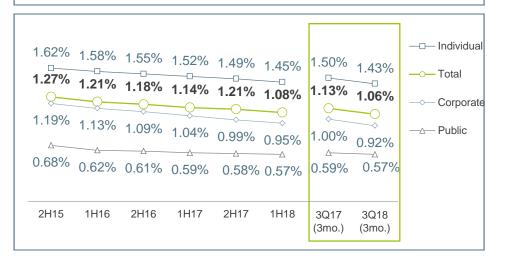




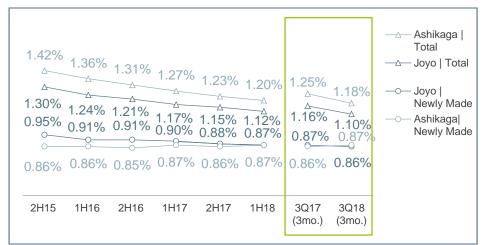
Loans (4) Average Yield



By Borrower Type (Domestic) Ashikaga

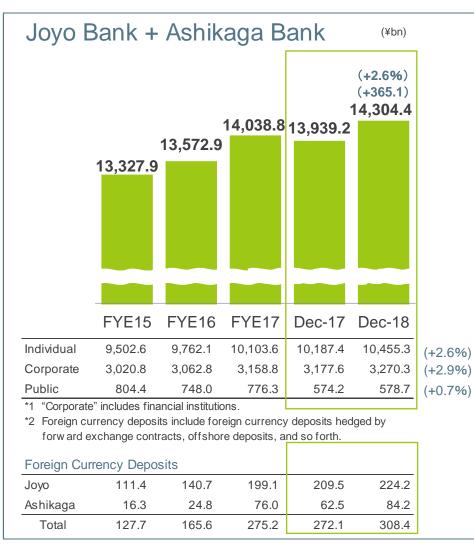


Housing Loans



Deposits Term-end Balance

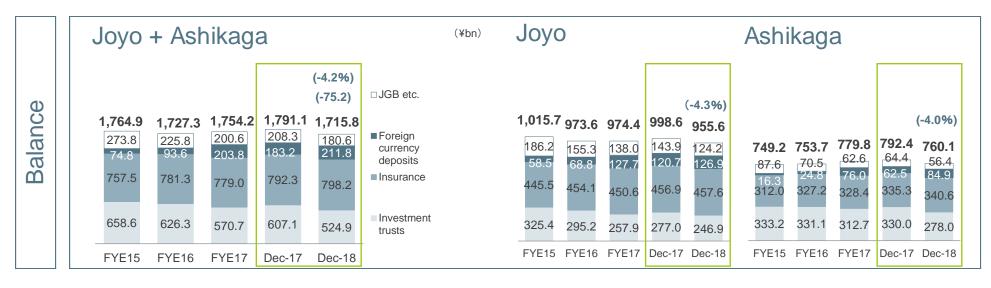
Deposits of individual and corporate customers have been on the rise (Individual customers : +2.6%, Corporate customers : +2.9%)

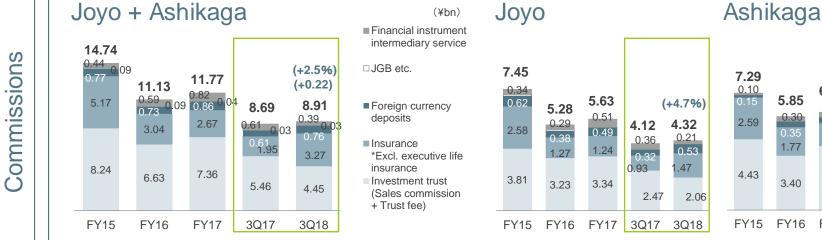


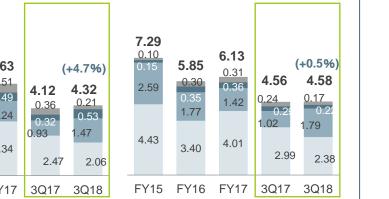
Joyo Ba	Ink			(+2.3%)	
8,103.3 458.1 1,738.2	8,240.3 424.0 1,747.4	8,509.0 468.1 1,760.2	8,443.2 359.0 1,761.0	8,645.6 358.7 1,794.8	(-0.0%) (+1.9%)
5,906.8	6,068.9	6,280.6	6,323.0	6,491.9	(+2.6%)
FYE15	FYE16	FYE17	Dec-17	Dec-18	
Indi	ividual	Corporate	■ Publ	ic	
Ashikag	a Bank	ζ			
	E 000 E	5,529.8	5 400 0	(+2.9%) 5,658.8	
5,224.5 346.2 1,282.5	5,332.5 323.9 1,315.4	308.1 1,398.5	5,496.0 1,416.5	219.9 1,475.4	(+2.2%) (+4.1%)
3,595.7	3,693.1	3,823.0	3,864.3	3,963.4	(+2.5%)
FYE15	FYE16	FYE17	Dec-17	Dec-18	

Customer Assets under Custody

The amount decreased by 4.2% YoY mainly due to a decrease in investment trusts Commissions increased 2.5% YoY mainly due to sales of insurance



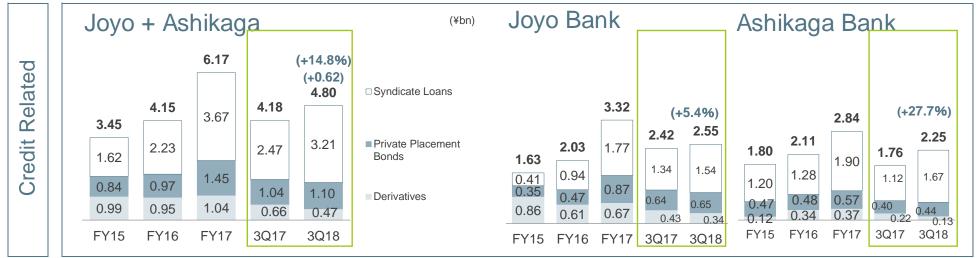


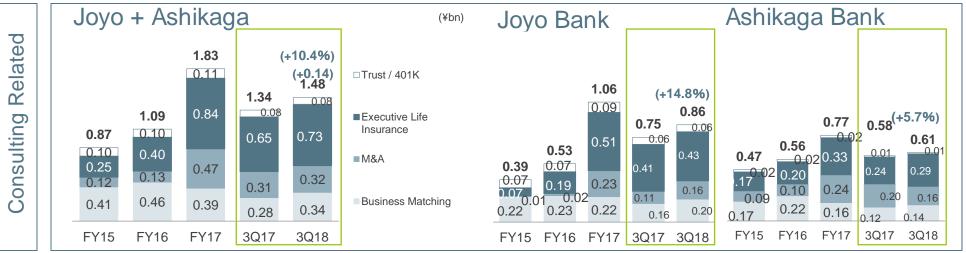


Fees from Corporate Customers

Credit related fees from corporate customers rose 14.8% YoY due to Private Placement Bonds and Syndicate Loans

Consulting related fees increased 10.4% YoY, mainly due to Business Matching

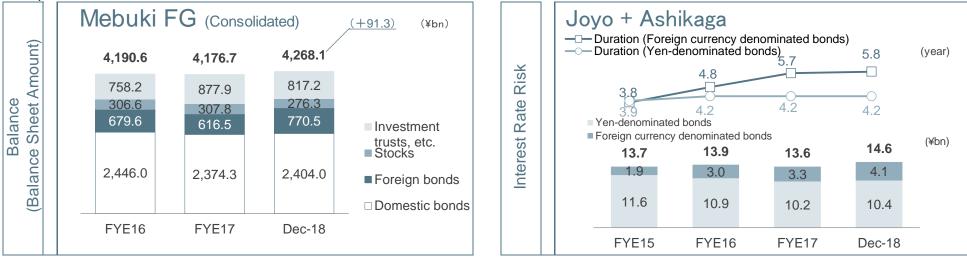




Securities (1)

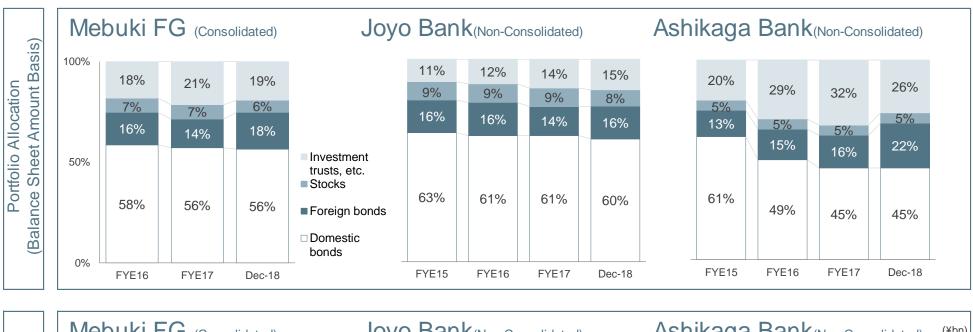
While government bond balances declined due to redemption, domestic bond balances have been maintained through purchasing of municipal bonds

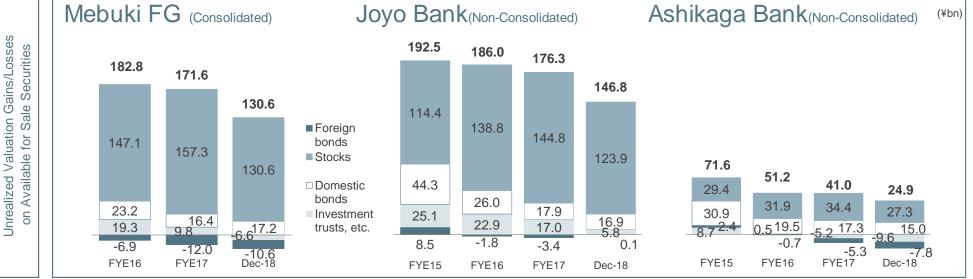
Regarding foreign bonds, reduced US Treasury bonds based on the outlook of US policy interest rates, and increased the balance of mainly European bonds



					(¥bn)	
	Book val	value as of Dec. 31 2018		Joyo	Ashi- kaga	Details
ds rusts			778.2	472.2	306.0	-
onds t Trus	dg st	o/w Gov. Bond, Gov. Guaranteed Bonds, etc.	347.1	254.3	92.8	Reduced U.S treasury bonds, increased European bonds
Bo ent	Foreign Bonds	o/w Corporate Bond	325.1	112.0	213.1	Bonds rated A or above account for more than 90% of total
l u al	ы Ц	o/w Ginnie Mae	18.2	18.2	-	RMBS issued by U.S governmental public corporations
oreign vestme		Others	87.6	87.6	-	Floating bonds centering on CLO (only highest tranches)
L LO	ent c.		811.8	449.1	362.7	-
	Investment Trusts etc.	o/w Equity-related	238.9	184.5	54.4	Control risks using bear funds
	rusts	o/w REIT	71.1	52.2	18.8	Invest in diversified REIT considering yield and liquidity
	- L	Others	501.8	212.3	289.4	Improve risk-return profile of entire portfolio considering correlation with other assets

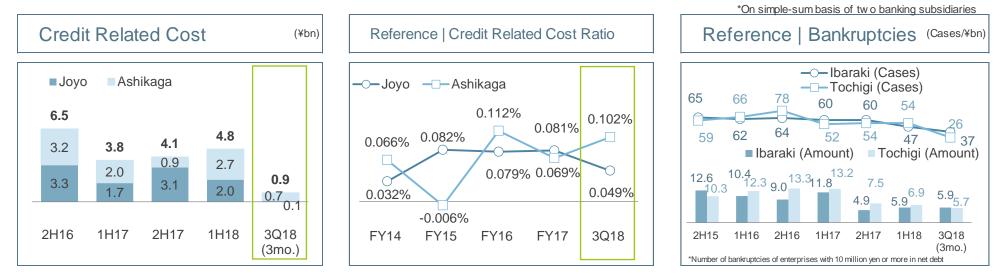
Securities (2)





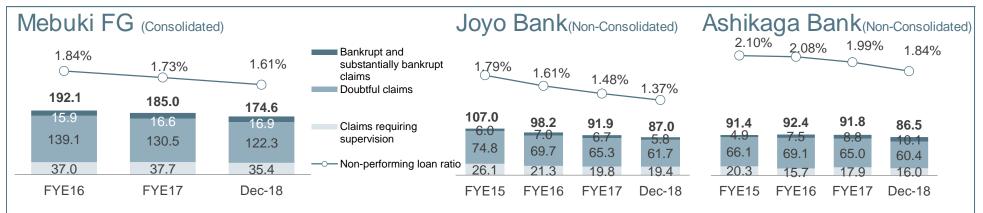
Credit Related Costs / Non-performing Loans

Credit related costs increased by ¥2.0 bn YoY to ¥5.7 bn, due to credit deterioration Number of bankruptcies has stayed low in Ibaraki and Tochigi Prefectures



Non-performing Loans (Financial Revitalization Law)

(¥bn)



Group Companies

(¥	Mi	1)

		Company Name	Main Business Activities	Ordinary Income	YoY	Ordinary Profit	YoY	Net Income	YoY
ъ Б		Mebuki Lease	Leasing of machinery and equipment, claim acquisition	20,870	+2,190	484	+40	315	-45
<u> </u>		Mebuki Securities	Dealing of securities, mediation, commission and substitution of trading of securities	1,991	-802	666	-617	458	-427
	Sales	The Joyo Computer Service	Sale of softw are and contracting of calculating business	973	+11	18	-3	12	-1
	ű	The Joyo Industrial Research Institute	Consulting, investigation and research	421	+0	50	+11	32	+6
		The Joyo Credit Guarantee	Credit guarantee of housing loans	2,935	+5	1,406	+54	924	+42
Bank	The Joyo Credit		Credit card services	950	+33	173	+16	119	+11
Joyo	The Joyo Credit The Joyo Business Service	The Joyo Business Service	Agent in charge of administrative work for Joyo Bank	557	-30	2	-1	1	+0
	Busin	The Joyo Cash Service	Maintenance and management of Joyo Bank's ATMs and CDs	673	-114	3	+0	1	+0
		The Joyo Equipment Management	Maintenance and management of operational properties and equipment of Joyo Bank	745	+18	232	+32	153	+32
			Total	7,254	-77	1,884	+109	1,242	+90
×		Ashikaga Credit Guarantee	Credit guarantee of housing loans	2,578	-95	1,489	+315	979	+286
ga Banl		Ashigin Research Institute	Consulting, investigation and research	441	+23	30	+27	29	+26
Ashikaga Bank		Ashigin Card	Credit card services	1,092	-52	102	-97	67	-62
			Total	4,111	-124	1,621	+245	1,075	+250
		Non-banking Sub	sidiaries' Total	34,229	+1,188	4,660	-222	3,095	-130

Forecast for FY18

Forecast for FY2018 remains unchanged from that announced on May 11, 2018

Consolidated Ordinary Profit ¥65.0 bn (+¥1.4 bn YoY) Consolidated Net Income* ¥45.0 bn (+¥1.9 bn YoY)

*Attributable to owners of the parent

Mebuki FG (Consolidated) (¥bn)			JC	yo (Non-consolidated)		Ashikaga (Non-consolidated)						
	3Q18 Results	FY18 Forecast	vs Forecast			3Q18 Results	FY18 Forecast	vs Forecast	3Q18 Results	FY18 Forecast	vs Forecast	
Ordinary Profit	54.4	65.0	83.7%	Cor	e Net Business Income	33.3	37.5	88.9%	30.4	31.0	98.2%	
Net Income (Attributable to owners of the parent)	37.8	45.0	84.1%	Ord	inary Profit	35.4	38.5	92.1%	20.9	27.5	76.2%	
⊥ TSE basis ^{*1}	5.6%	5.0%	-	Net	Income	24.9	26.5	94.2%	26.3	31.0*	³ 85.1%	
Based on total	6.5%	5.8%	-	OE	TSE basis	5.5%	4.3%	-	10.7%	⁴ 9.3% ⁶	-	
* 1 ROE(TSE basis) = Net Income ^{*Attributable to owners o}		Net Asset		RO	Based on total shareholders' equity	7.0%	5.6%	-	11.6%	10.2%	7 _	
*2 ROE(Based on total sharehol	ders' equity)			* ³ Di	vidend income of ¥12.0bn from	n a subsidiary	is recognized	l in extraordina	ary income.			

= Net Income^{*Attributable to owners of the parent} ÷ Total Shareholders' Equity

J + A (Non-consolidated)

*4*5*6*7 ROE calculated excluding dividends from subsidiary are 5.9%*4, 6.4%*5, 5.9%*6, and 6.4%*7, respectively.

Non-banking Subsidiaries

Consolidation Adjustment

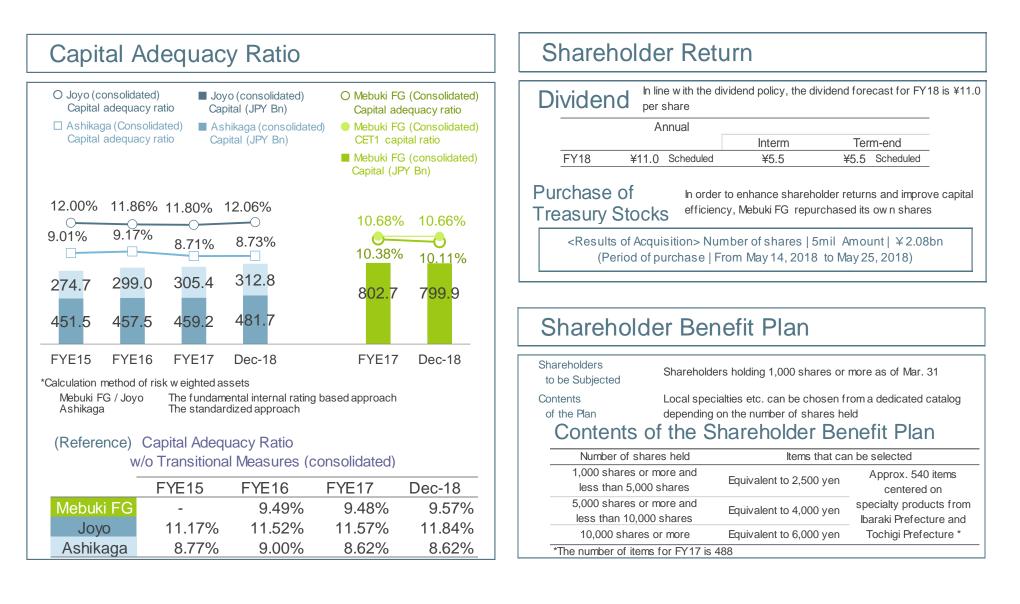
	3Q18 Results	FY18 Forecast	vs Forecast	3Q18 Results	FY18 Forecast	vs Forecast	- <u>17.0bn</u> Dividend Income from a subsidiary (
Ordinary Profit	56.4	66.0	+85.5%	4.6	7.0	+66.5%	Adjustment related to securities
Net Income	51.3	57.5	+89.3%	3.0	4.5	+68.7%	Other (interest in borrow ing, etc)

(Ashikaga) -12.0bn

-3.5bn

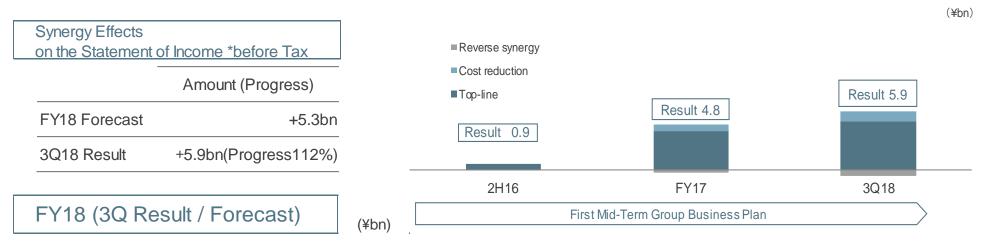
-1.5bn

Capital Adequacy Ratio / Shareholder Return



Integration Synergy Results and Forecast

Synergy effect for 3Q18 is ¥5.9bn representing progress of 112% towards FY18 forecast of ¥5.3bn



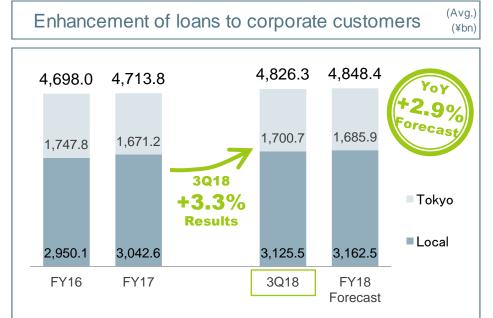
ltems	FY18 Forecast	3Q Result	Progress	Details				
Loans	2.02	1.93	95.6%	• Sales promotion based on wide area netw ork → Co-financing, Syndicate loans, Customer referral, and Lending to grow th industries (Medical and nursing care) • Utilization of Mebuki Lease • Share know -how for non-face-to-face sales (Unsecured loans)				
Corporate services	2.02	1.00	00.070	· Joint development of online application housing loans, Joint sales of housing loans for women				
Financial assets under custody	1.04	0.53	51.0%	Share sales promotion know -how Utilization of Mebuki Securities				
Securities	1.23	1.34	109.4%	stment in new areas and diversification of funding method based on both banking subsidiaries' investment experience investment •Enhancement of investment and controlling method through sharing of analysis method (Monitoring, etc.)				
Others (Channel / international)	0.74	1.76	236.7%	•New branch openings •Enhance staff in important regions •Promote cross-border loans •Utilize Joyo's know -how of dual currency deposit service (Ashikaga) •Foreign currency deposit campaigns				
Cost reductions	1.14	1.14	99.7%	 Joint cost reduction and cost effectiveness evaluation • Strengthen price negotiation power through information sharing • Share know -how to improve branch operation efficiency • Integrate operation center in Tokyo • Joint issuance of bills/check paper and bank cards 				
Cost Increases / Reverse synergy	-0.85	-0.72	_	Low er transfer fee betw een both banks to the inter-branch rate • System migration expenses				
Total	5.33	5.99	112.2%					

Measures for Corporate Customers

Develop and provide advanced financial services that use IT and cross-industry collaboration to meet the diverse needs of customers at every stage of their business, from startup and growth to maturity and succession

			Strengths of Joyo	Strengths of Ashikaga	Benefits of business integration Improvement of services
1	Loans Asset sales		Comprehensive financial solutions incl. lease	Expertise in providing solutions	Improv ed capability for handling projects through joint arrangements Enhanced expertise in promotion methods, Wide range of convenient
			Technical assessment	Support for corporate revitalization	Group use of leasing subsidiary
			Use of securities subsidiary	Corporate insurance sales capabilities	Use of securities subsidiary for an expanded product lineup Appropriate asset formation for stable business management and growth
2		Startup support	Special products for entrepre	neurs	Enhanced expertise in start up support Increased opportunities for
			Coordination	o of contacts	Improved discernment and discovery of business potential collaboration and startup
			and technical with r assessment corpo	ajor cations,	Providing crow dfunding makes full use of local resources
		Business matching, support for overseas expansion		sities, research ions, etc.	More opportunities for collaboration with universities, research institutions, etc. Sales channel expansion
			Expertise in supporting in agricultural businesses	Wealth of Contacts with the tourism industry	Better coordination capabilities, manuf acturing technology assessment capabilities, and increased accuracy and rate of matching and merchandise procurement in line with the customers' growth vision
		Shared services	Customer base (high region	l shares)	Enhanced consulting functions : Developing rational and
			Occupational netw orks	High quality payment collection system	Educational content for corporations, support for IT initiatives, administrative etc. according to the stage
			Use of research institute and	IT subsidiaries	rationalization, etc.
		Business succession and M&A	Collaboration network with	xperts	Expanded services for business succession Facilitating well-planned
			Volume of potential informati	n collection	Enhanced M&A functions and intragroup matching
	Se	Settlement High level of product development capabilities Customization capabilities to meet customer needs			Using increased settlement data, etc. to provide a wide range of settlement services Settlement services

Utilizing network of main customers of 30 thousands of both banks, Wide-area Business Matching is carried out



Measures for loans to corporate customers

Wide-area business matching based on accurate and fresh information

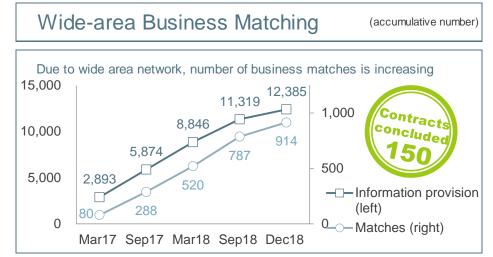
Enhance co-finance and cooperation between the two banks

Enhance consulting capabilities related to business assessment, business succession, and so forth

Sales promotion based on refined customer segment

Broadening target, enhance structured finance, cross-border loans

Actively meet financial needs of growth industries



1

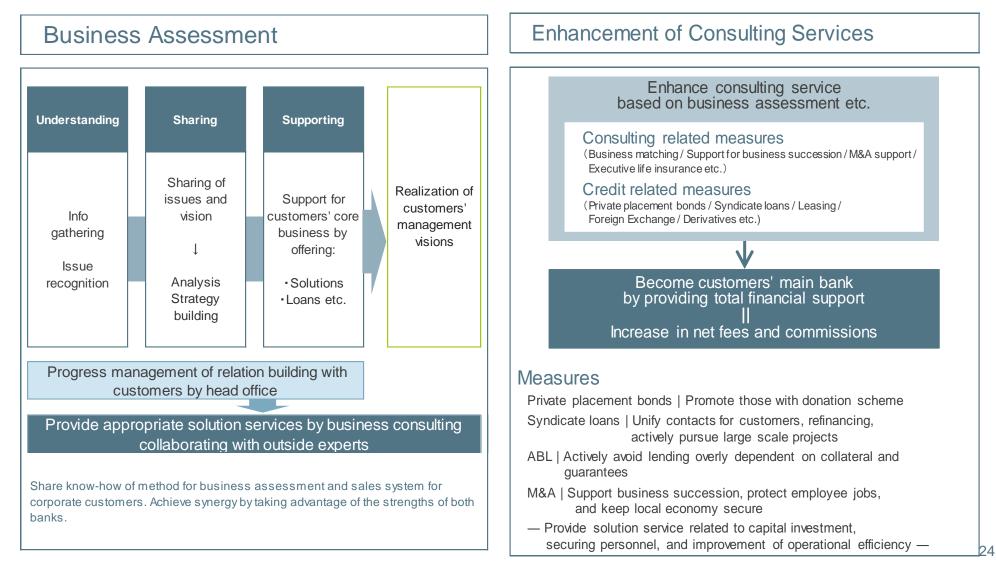
Co-financing (Accumulated amount of loans made) (*bn)

Actively implement co-financing 40.8 38.5 Co-financing etc. Syndicate loans 28.8 24.9 23.3 18.5 19.8 7.7 11.6 15.8 15.1 4.6 8.9 6.8 30 Mar-17 Sep-17 Mar-18 Sep-18 Dec-18

Business Assessment / Business Succession Measures for Corporate Customers

(2)

Through business assessment, understand customer's business and valuate potential properly Sharing issues and vision with customers, enhance consulting services for resolving issues

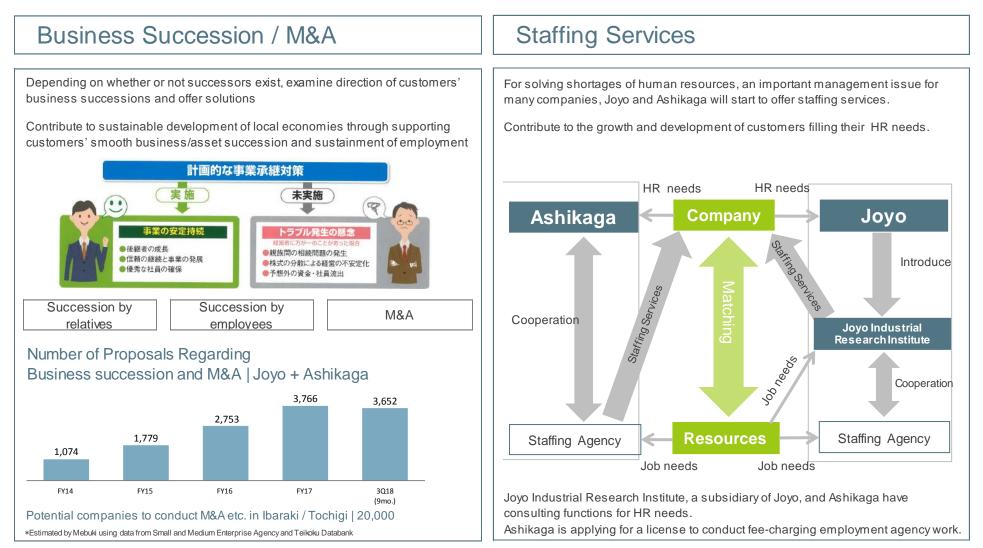


Business Succession / Staffing Services

Measures for Corporate Customers



Through consulting services, provide appropriate solutions and a variety of services



Regional Revitalization

Proactively sponsored various events for regional revitalization

Food Exhibition **Technology Exhibition of Manufacturing** 🔞 常陽銀行 🗾 足利銀行 MEBUKI 💩 常陽銀行 🗾 足利銀行 MEBUKI Support for companies dealing with foods One of the largest exhibitions by a 2019 oぶきFG ものづくり企業フォーラム 2019 めぶき and ingredients to expand sales or regional bank held for supporting local 2月19日※ procurements channel, and promote manufacturing companies つくば国際会議場 interactions すべての参加企業に貴社の技術を 売り込むチャンスです。ぜひご参加を、 [技術提案書] Held on Feb.19, 2019 Held on Jan.23, 2019 2018 和宫 (Results) 品と 認めの参加者募集 (Results) Reservations by 374 companies 第四55年間 北関東で最大級 / Number of companies 242 Panel presentations by 279 companies 1,000# 480# Number of participants 3.000 2,200× 307a

Mebuki Business Award



Ingenious business ideas latent in both banking subsidiaries' vast business territories are gathered and the best entries are presented with awards

(The third application period) From Dec. 3, 2018 To Jan. 31, 2019

(Previous Results) Applicants | 637 / Award winners | 30

Mebuki Regional Revitalization Fund (from Nov. 2016)



Raised by the two banking subsidiaries and Sompo Japan Nipponkoa Insurance to facilitate creation of new businesses

Invest in local SMEs who contribute to development of local economies

Results | As of Dec. 31 2018

Number of deals | 9 deals

Amount | ¥1.77bn

Measures for Individual Customers

Propose and provide appropriate products and services for customers through accurate and timely identification of their wide-ranging needs at each stage of life, based on improvements including more advanced event based marketing (EBM) and the use of AI

		Strengths of Joyo	Strengths of Ashikaga		Benefits of business integ	gration		Improvemer	t of services
0	Housing Ioans	Product lineup and housing plans in cooperation with communities and businesses	Capabilities for proposals and sales using high value-added products		Expanded product lineup (including internet products) through joint development	bilities			
	Loans	Cross-selling expertise for mortgage borrow ers	Expertise in planning and promotion of internet-based products		Cooperative, advanced PR methods			Wide range of convenient financing services	Proposing products and services with appropriate timing to meet customer needs (Advanced EBM, use of AI, etc.
	Unsecured Ioans	Marketing expertise	Products using the ATM channel		Joint development of highly competitive products (including non face-to-face loans)	al capa			
		Penetration and high rate of use of workplace-specific websites	Risk taking abilities, including the use of outside agencies			combined proposal capabilities			
						mbine			
2		Use of securities subsidiary	Ability to offer sophisticated investment proposals by dedicated experts		Use of securities subsidiary for an expanded product lineup	More sophisticated marketing and cor		Appropriate, life cycle based asset formation and succession	
	Asset management	Proposing methods for asset formation through accumulation			Increased capacity for inv estment proposals; quickly bringing front staff up to speed				
	consulting	Use of advanced proposal tools	Initial training systemfor new hires		Consideration of asset management based on inv estment trust sales capabilities	sticated m			
		Consulting for affluent customers (exclusive staff members)			Enhanced consulting system for affluent customers, with accumulated and shared expertise	ore sophis			
3	Settlement	Impressive number of customers w hose main bank is Joyo, high rate of credit card utilization, credit franchise share	Credit card w ith benefits for use in local communities		Wider-area regional priority netw ork by adding more credit franchises	Mc		Wide range of convenient settlement services	

Loans | Housing / Unsecured Loans

Measures for Individual Customers

Continue focus on housing loans and enhance non-face-to-face channel (web completion scheme etc.) for purpose specific loans.



3

1

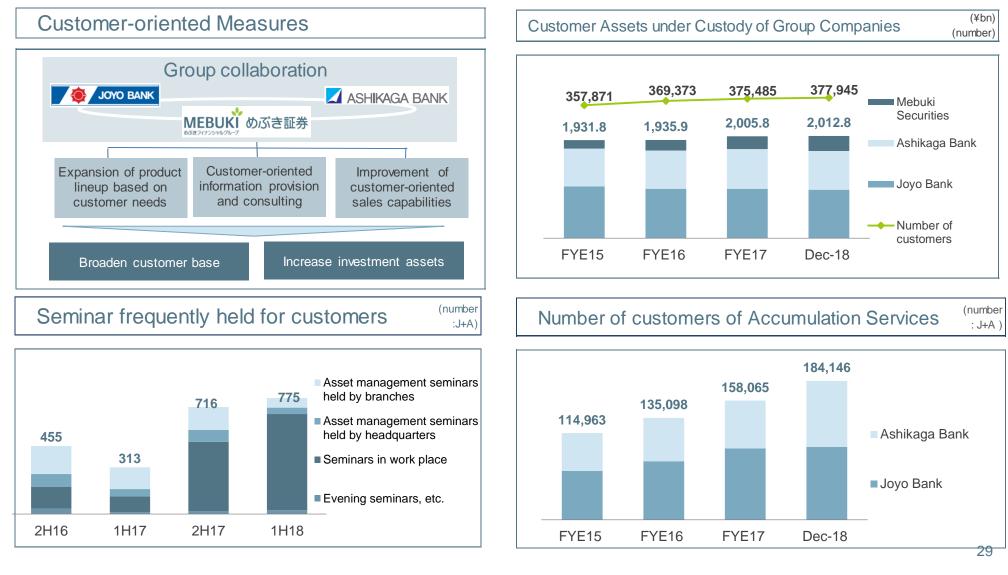
Asset Management Consultation Services

Measures for Individual Customers

2

3

Enhancement of group cooperation for customers' stable asset building led to an increase in customers and their assets under custody



Settlement and Cashless Services

Enhance settlement and cashless services for customers

Begin offering QR code payment service " & Pay" Promote cashless systems using credit cards Responding to needs of cashless and settlement services in the local region, we Provide settlement service where customers pay directly from their own bank focus on acquiring merchants and members of credit cards in cooperation with account via QR code group companies "& Pay(*)" 's proprietary platform can provide real time settlement for a reasonable <Credit transaction volume by participating merchants >fee (Million of Yen) 110,533 98,541 95.220 82,587 **FY16 FY17** 3Q17 3Q18 <Number of participating merchants > (*) Joyo Credit + Ashigin Card コ座直網 Total(*): 19,899 (+ 97 YoY) I-3× <Number of Holder of credit cards issued by the banks> Pav Total of both banks: 565 thousand (+ 14 thousand YoY) 1 プロモーション **Cooperation with Settlement Service Providers** Cooperate with settlement service providers for enhancement of customer 3 convenience. 也域活 <Main cooperators> 更新系API Jovo PayPay LINE Pa

J-Coin Pav

(*) "& Pay " payment service is provided by MTI Ltd.

Measures for

Individual Customers

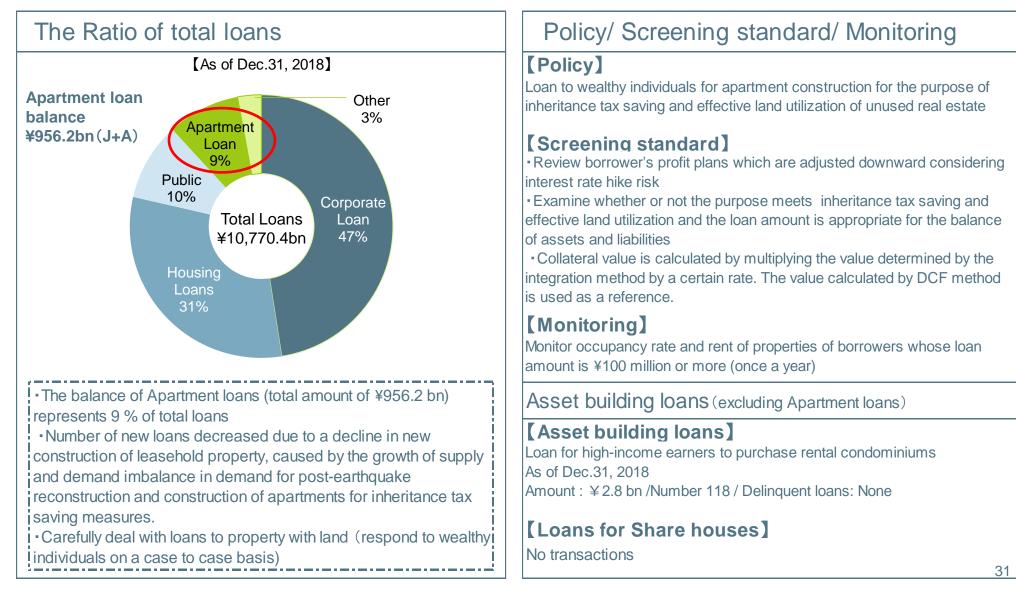
30

 $(\mathbf{3})$

%List of main cooperators includes those planned to be added. We will continue to expand our services in the future.

Apartment Loans (1)

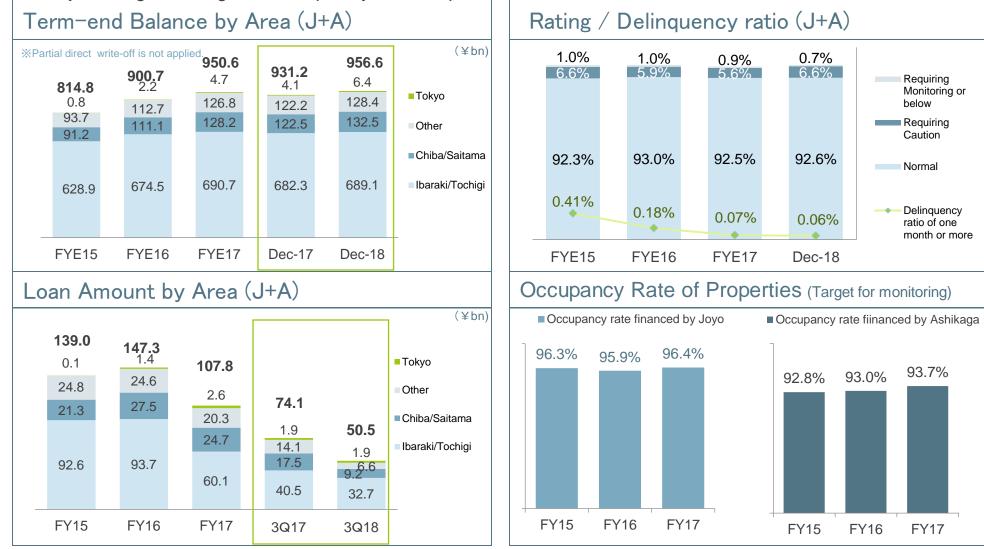
Mainly provide apartment construction funds for the purpose of inheritance tax saving measures and effective land utilization of unused real estate



Apartment Loans (2)

Loans to apartments mainly in Ibaraki and Tochigi. Latest loan amount declined due to decrease in demands of construction

No major change in rating and delinquency ratio of apartment loans

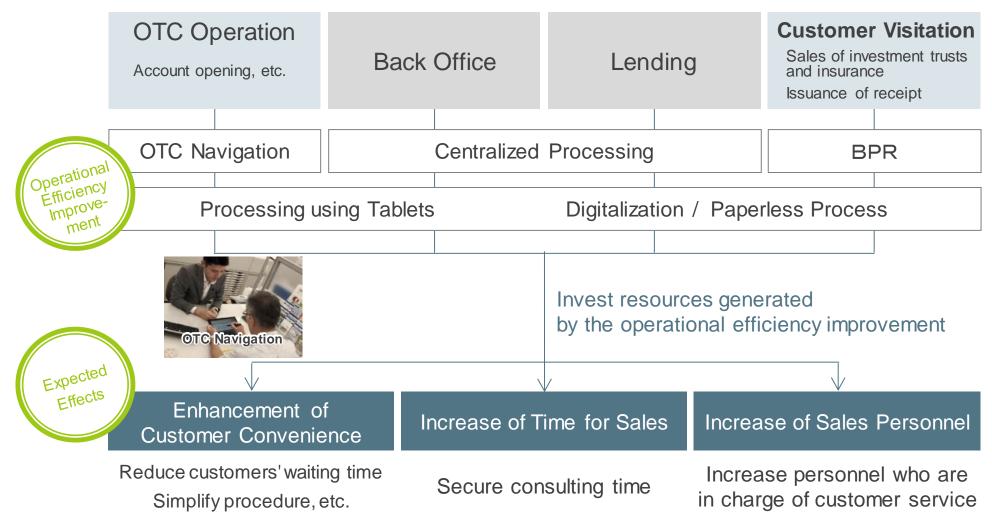


System Integration / Cost Reduction

System Integration Cost Reduction Cost Reduction through business integration synergies Ashikaga will adopt a multi-bank-shared core system named "Chance" that Mebuki FG is joined in (¥Bn) Business operations Integrate core systems and 170+ out of around 280 distributed systems System 1.14 1.14 Shift resources to investment in new systems, etc. General affairs -----7 Schedule and Synergy Effect of the Integration (¥Bn) 0.88 Clerical, BPR Completion of Others Launch of system integration project depreciation of initial cost of the integration System integration (Jan. 2020) 0.10 **FY21** FY24 FY25 Apr-17 FY18 2.1 2.1 2.2 2H16 **FY17** 3Q18 **FY18** Cost Reduction (1) Forecast Depreciation (2) 2.0 3Q18 FY18 0.4 Details Items Forecast Result 0.1 **Business operations** 0.21 0.15 Sharing efficiency improvement know -how sharing -0.1 System 0.04 0.05 Synergy to reduce system expenses -0.8 -0.7 General affairs 0.28 0.45 Share expense reduction know-how -1.4 Integrated Tokyo operation center, Joint issuing of Clerical · BPR 0.21 0.57 -1.8 bills / check paper Others 0.02 Collaborative investment of securities 0.26 System integration costs | Approx. ¥10.0 bn 1.14 1.14 Total

Operational Efficiency Improvement

Invest resources generated by the operational efficiency improvement into fields that are expected to lead to customer satisfaction



Making full use of Digital Technology

Making full use of digital technology such as tablets, AI, and RPA to enhance customer convenience Improving proactivity, invest generated resources to develop and expand services



Expand consulting time and develop valuable service for customers

Branch Operation Efficiency

Improve branch operation efficiency while maintaining customer convenience

Improvement of branch operation efficiency (Since Oct. 2016 business integration)

Branch Consolidation related to the business integration

Joyo | Integrated 1 branch and 1 sub-branch

Ashikaga | Restructuring in Koga area (Integrated 1 branch, 3 sub-branches, and 1 housing-loan center into Koga Branch)

Mutual use of ATMs

Mutual use of ATMs between Joyo Bank and Ashikaga Bank

ATM mutual usage fees are reduced for cooperative banks

User Friendly Branches enhance customer convenience

Utilization of branches open on weekends

Use of videophones

Internet Branch, etc.

Other Measures

Improve efficiency of branch operation and personnel allocation by area management

More efficient sub-branches

Introduction of lunch-time closure

1 branch and 1 sub-branch changed into in-store branch

Other Branch Consolidation

| Integrated 3 branches and 1 sub-branch

Ashikaga | 1 branch, 1 sub-branch and 1 housing-loan center

combined with 1 branch

Joint ATM Allocation

Joyo





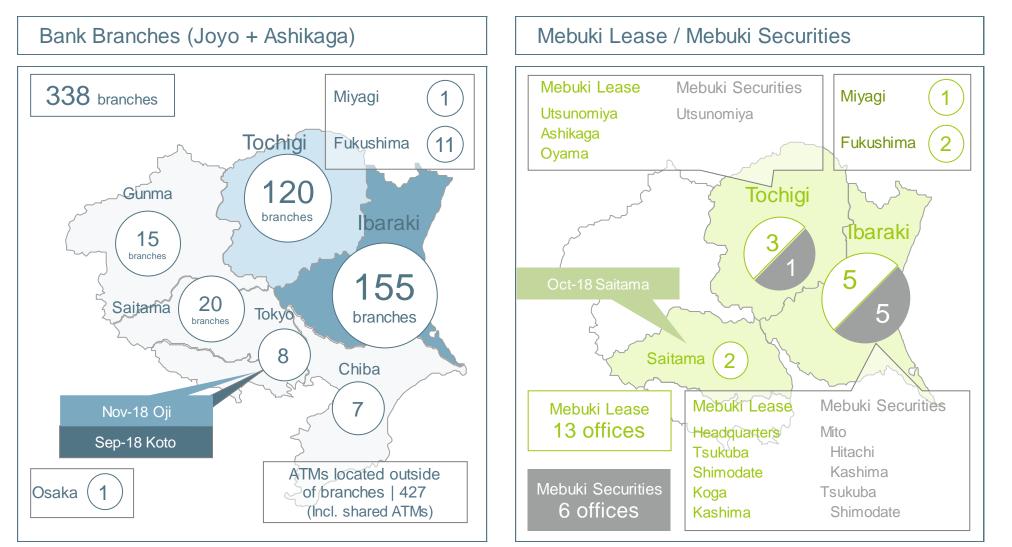
Branch open on weekends





Branch Network (Domestic)

Strengthen our wide-area network further



ESG Initiatives

Making efforts to realize sustainable local communities, enhance ESG initiatives

Environment

- Offer subsidies to environmental conservation organizations
- · Environment-friendly branches
- Environmental conservation activities (Forest development)
- · Loans to business operators of solar power generation and other renewable energy



Social

- regional industries and develop new business
- Support to discover regional industries and develop new business
 Support for business augustation and matching of bumon resources
- Support for business succession and matching of human resources
- Foster next-generation business leaders and children
- Initiative for regional revitalization collaborating with local government
- Promote work-life balance and participation and advancement of women in the workplace



Governance

- Establish corporate governance
- Design internal control system
- Enhance risk management system
- Strengthen Compliance

Inquiries

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