Mebuki Financial Group, Inc.

Financial Results for the First Half of FY2022 (IR Presentation Material)





1	Financial Results for 1H22 / Topics	
	Highlights	3
	Main Points of 1H22 Financial Results/ Core business profit/Net income	4-5
	Change of Ordinary Profit	6
	Topics (1) Securities	7-8
	Topics (2) Fees from Corporate Customers	9-10
	Topics (3) Corporate Loans	11
	Topics (4) Credit Related Costs / Non-performing Loans	12-13
	Forecast for FY2022	14-15
	Shareholder Returns/ Capital Adequacy Ratio	16
2	Details of Financial Results for 1H22	
	Loans/ Average Yield of Loans/ Net Interest Income	18-20
	Deposits	21
	Customer Assets under Custody	22
	Expenses/ OHR	23
3	Progress of the Third Medium-Term Group Business Plan	
	Challenges to Expand Business Areas	25-27
	Promoting DX	28-33
)	Initiatives for Sustainability/ Decarbonization	34-36
1	Reference Financial Data for 1H22	38-42

<sup>\*</sup>Unless otherwise mentioned, figures are based on banking subsidiaries (non consolidated-basis).

1. Financial Results for the First Half of FY 2022 / Topics

## Results for 1H22

	Results for 1H21	YoY Change	Progress
Core net business income (*1) (Banks' total)	¥44.1bn	+¥3.2bn	-
Consolidated net income (*2)	¥26.9bn	+¥2.2bn	59.8%
Credit related costs (Banks' total)	¥4.1bn	−¥4.1bn	38.1%

- Core net business income<sup>(\*1)</sup>, indicating the profitability in core business, increased by ¥3.2 bn YoY due to the increase of net fees and commissions reflecting strengthened consulting function and cost reduction.
- Losses on securities by sales of foreign bonds were recorded in response to a surge in foreign currency interest rates, but consolidated net income<sup>(\*2)</sup> increased by ¥2.2bn YoY due to the increase of profit from core business and the decrease of credit related costs. The progress toward the forecast for FY22 was 59.8%, exceeding the plan.
- Corporate performance remained stable and credit related costs decreased by ¥ 4.1bn YoY.
- We decided to repurchase own shares of up to ¥5.0bn (maximum amount) and 20 million shares (maximum number).
   (\*1) Excluding gains /losses on cancellation of investment trusts , forward and option\*(2) Attributable to owners of the parent

# Forecast for FY22 (announced on May 13, 2022)

	Forecast for FY22	YoY
Consolidated net income (*3)	¥45.0bn	+¥2.0bn

26.9

+2.2 59.8%

# Mebuki FG (Consolidated)

(00)			(¥bn)
	1H22 Results	YoY Chg	Progress
Gross Business profit	72.0	-24.0	-
Net interest income	77.4	+1.7	-
(o/w Deference of interests between loans and deposits)	(52.8)	(-0.2)	-
Net fees and commissions	21.1	+0.3	-
Net trading income	1.4	-0.7	-
Net other business income	-28.0	-25.4	-
Expenses	53.8	-2.1	-
Credit related cost	5.0	-3.5	-
Gains/losses related to stocks	24.3	+20.5	-
Ordinary profit	38.6	+1.9	59.4%
Extraordinary income/losses	-0.1	+1.5	

#### [Breakdown of Net income]

Net income (\*1)

	Bank Total Net income	26.3	+3.5
	Group Companies Net income	2.6	-0.8
	Mebuki Lease	0.4	+0.0
	Mebuki Securities	0.4	-0.4
	Mebuki Credit Guarantee	0.5	-0.4
	Mebuki Card	0.2	+0.1
	Total of banking subsidiaries	0.9	-0.1
	Consolidation Adjustment(*2)	-2.0	-0.4
N	let income <sup>(*1)</sup>	26.9	+2.2

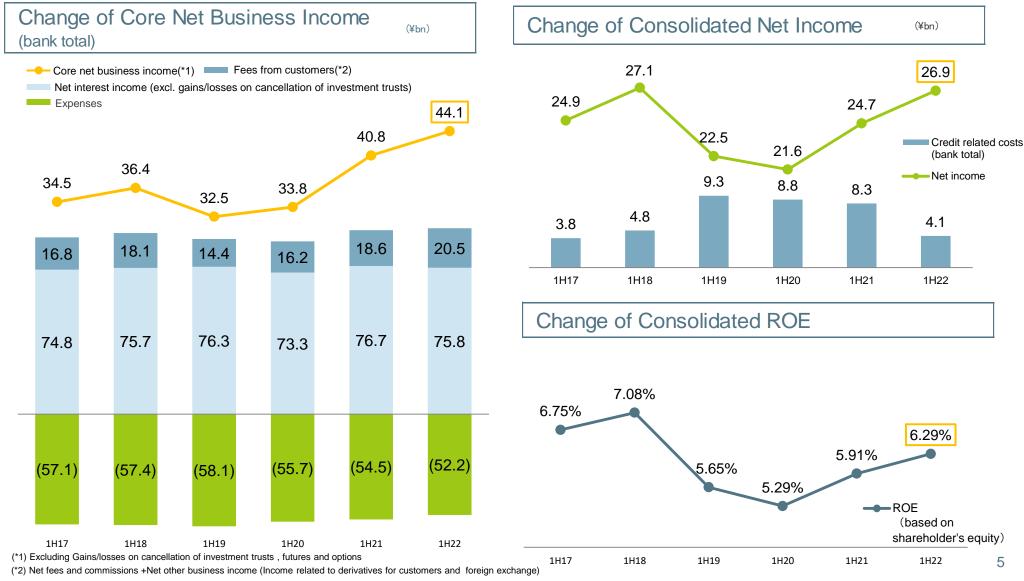
<sup>(\*1)</sup> Attributable to owners of the parent

			(¥bn)
【Joyo + Ashikaga (Non-consolidated)】	1H22 Results	YoY chg	Progress
Gross business profit	68.5	-23.7	-
Net interest income	78.7	+1.7	-
(o/w Gains/losses on cancellation of investment trusts)(1)	(2.9)	(+2.5)	-
Net interest income (excl.Gains/losses on cancellation of investment	75.8	-0.8	
(o/w Deference of interests between loans and deposits)	(52.2)	(-0.2)	-
(o/w Securities Income)	(23.5)	(-0.6)	-
Net fees and commissions	17.7	+0.2	-
Net other business income	-27.9	-25.7	-
(o/w gains/losses on bond transactions) (2)	(-39.2)	(-36.1)	-
(o/w gains/losses on futures and options) (3)	(8.5)	(+8.7)	-
(o/w other income related to customers) (*3)	(2.7)	(+1.6)	
Expenses	52.2	-2.2	-
Net business income	16.3	-21.4	_
(before general allowance for loan losses)			
Core net business income	55.6	+14.6	
(excl. gains/losses on cancellation of investment trusts)	52.7	+12.0	-
(excl. *4)	44.1	+3.2	
Net transfer to general allowance for loan losses (a)	-0.9	-1.8	
Net business income	17.2	-19.6	
Net non-recurrent gains/losses	20.1	+23.3	-
o/w Disposal of non-performing loans (b)	5.1	-2.3	-
o/w Gains/losses related to stocks. etc. (4)	25.0	+21 2	
Ordinary profit	37.4	+3.7	59.9%
Extraordinary income/losses	-0.0	+1.6	
Net income	26.3	+3.5	61.2%
Credit related cost (a)+(b)	4.1	-4.1	
Gains/losses on securities (1)+(2)+(3)+(4)	-2.8	-3.5	

 $<sup>(\</sup>ensuremath{\mbox{`}}\xspace3)$  Income related to derivatives for customers and foreign exchange

<sup>(\*2)</sup> Adjustments related to securities, etc.

Core net business income(\*1) of ¥44.1bn recorded as the highest profit compared to past interim financial results since business integration. Consolidated business income is on the increase due to improvement of profitability of core business and decrease of credit related costs.



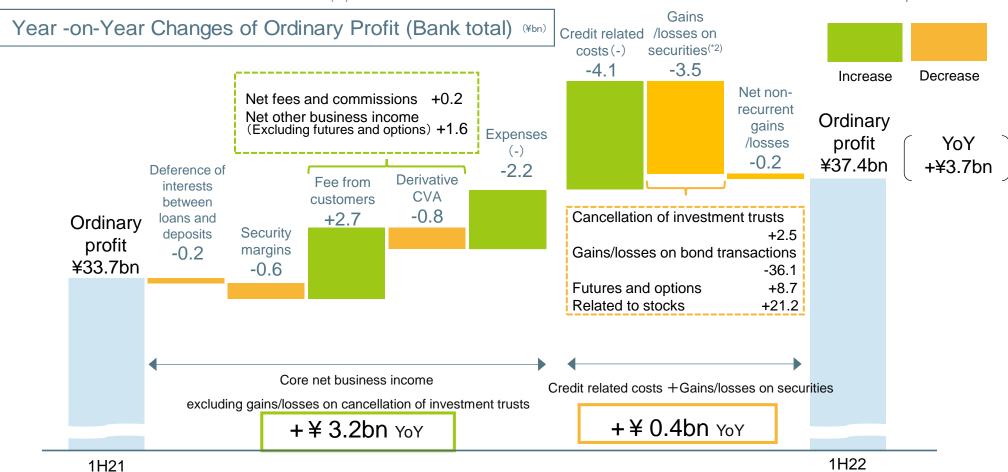
Details

(Bank Total non-consolidated)

Core net business income<sup>(\*1)</sup> increased by  $\pm$  3.2bn YoY, driven by the increase of consulting fees and commissions from customers reflecting strengthened consulting function and cost reduction. Although gains/losses on securities(\*2) recorded -  $\pm$  3.5bn by sales of foreign bonds in response to a surge in foreign currency interest rates, ordinary profit increased by  $\pm$  3.7bn YoY due to the decrease of credit related costs.

(\*1) Excluding Gains/losses on cancellation of investment trusts, futures and options

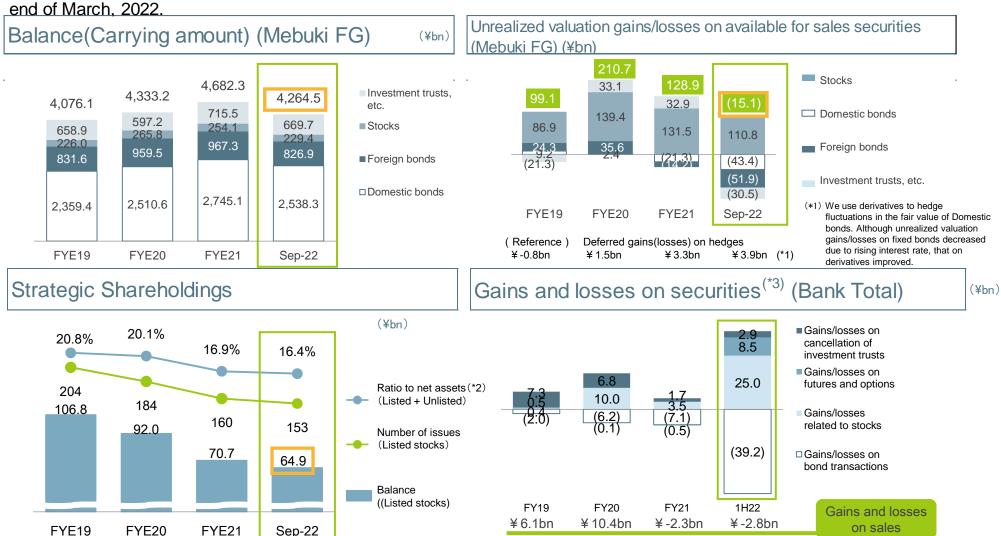
(\*2) Gains/losses on "cancellation of investment trusts +bond transactions + related to stocks + futures and options"



Taking into consideration the rising of foreign currency interest rates and the uncertainty of financial markets, we controlled the risk (reduced the balance) mainly in foreign and domestic bonds.

\* See the next page for details of the sale of foreign bonds

We contined to reduce the balance of strategic shareholdings, and the book value decreased by ¥5.8bn from the



<sup>(\*2)</sup> The ratio of balance sheet amounts of strategic shareholdings to consolidated net assets (based on Securities Report)

esults Details

Regarding foreign bonds, while reducing the balance taking into account the rising of foreign currency interest rate, we continued to invest in floating bonds and corporate (fixed) bonds that are expected to have substantial spreads and restructured our securities portfolio.

The yield of total floating and fixed bonds as of Sep.30, 2022 improved to 3.22% (+84bp compared to the end of March, 2022). We will continue to restructure our portfolio considering market trends.

#### Foreign Bonds (balance/two banks total)

(\$million, €million ,million of Australia dollars, ¥ bn)

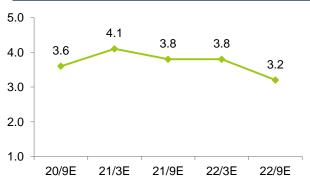
				1H					
Currency Interest rate type		Securities type		Jun-22 ②	(2-1)	Sep-22 ③	(3-2)	(3-1)	Gains / losses on securities
	Fixed	Government, Government-guaranteed bonds, etc.	184.4	107.3	-77.1	117.7	+10.4	-66.6	
USD	TIXEU	Corporate bonds, etc.	269.1	270.1	+0.9	290.9	+20.8	+21.8	(11.0)
03D	Floating	CLO(*1), Government-guaranteed bonds, etc.	109.5	116.9	+7.4	124.5	+7.5	+15.0	(11.0)
		Sub-total	563.1	494.4	-68.6	533.3	+38.8	-29.8	
Euro	Fixed	Government, Government-guaranteed bonds, etc.	181.5	158.0	-23.4	48.0	-110.0	-133.4	(6.8)
AUD	Fixed	Corporate bonds, etc.	16.1	12.8	-3.3	9.6	-3.2	-6.5	(1.0)
Yen <sup>(*1)</sup>	Fixed	Corporate bonds, etc.	28.1	28.1	±0.0	28.1	±0.0	±0.0	0.0

(\*1) All Yen denominated foreign bonds are regarded as fixed bonds.

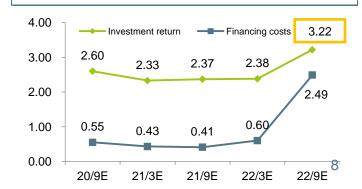
#### USD Bonds' 10bpv (¥bn)



#### USD Bonds' Duration (year)



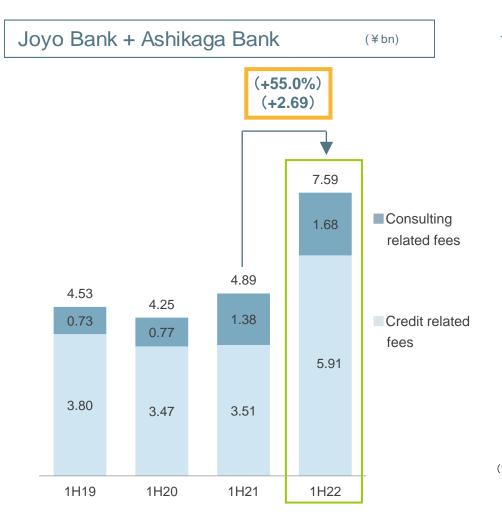
#### USD Bonds' Yield (%) (fixed and floating bonds)



Fees from corporate customers increased by ¥2.69 bn YoY (+55.0% annualized).

We have increased derivative transactions to hedge risks in response to fluctuations in the financial markets such as foreign exchange and interest rates, and enhanced support for business matching and business planning for expanding supply chain and digitalization for customers.

We will continue to strengthen proposals toward customers' sustainable growth considering the changing environment.



#### <Breakdown of Fees from Corporate customers>

	1H20	1H21	1H22	YoY
Credit related (1)	3.47	3.51	5.91	+2.40
Derivatives Syndicate loans Private placement bonds	0.30 2.45 0.71	0.50 2.27 0.73	2.73 2.50 0.67	+2.22 +0.23 -0.05
Consulting related (2)	0.77	1.38	1.68	+0.29
Business Matching Support for business Planning M&A	0.31 — 0.19	0.42 0.36 0.24	0.53 0.54 0.28	+0.11 +0.17 +0.04
Executive Insurance Trust · 401K	0.21 0.05	0.27 0.07	0.25 0.06	-0.02 -0.01
Total (3) ( (1)+(2) )	4.25	4.89	7.59	+2.69
Credit risk related to derivatives trading (*1)(4)(-)	_	0.03	0.86	+0.83
Total ((3)+(4))	4.25	4.86	6.72	+1.86

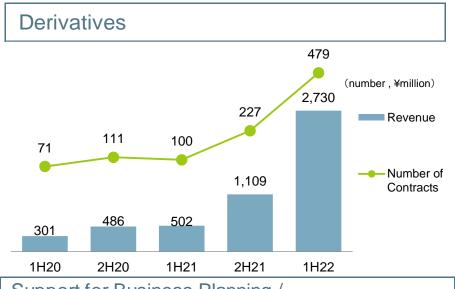
<sup>(\*1)</sup> Net amount of CVA and DVA between the end of 1Q22 and 1H22 is recognized.

CVA: Credit valuation adjustment to reflect the credit risk of counterparty in derivative transaction

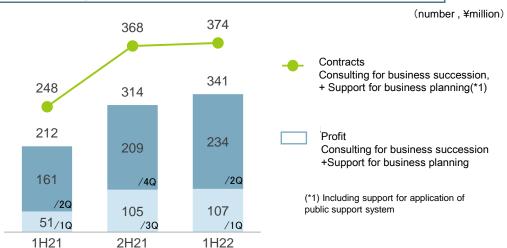
DVA: Debt valuation adjustment to reflect two subsidiary banks' credit risk

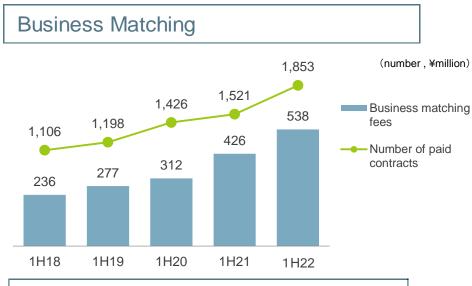
We share management issues with our customers through escorted support in corporation with head office and branches.

We support customer's sustainable growth to provide various solutions including non-financial services.







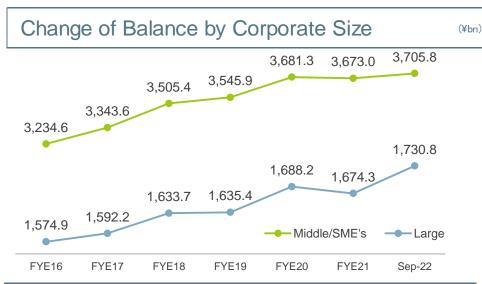


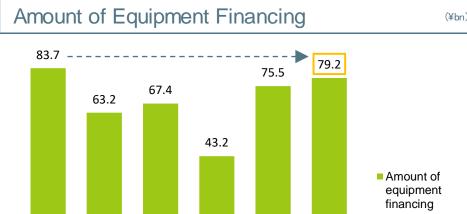




(¥bn)

Since business integration in 2016, corporate loans continue to increase regardless of corporate size or area. Recently, we acquired demand for operating capital due to a recovering demand for equipment financing and high resource prices.





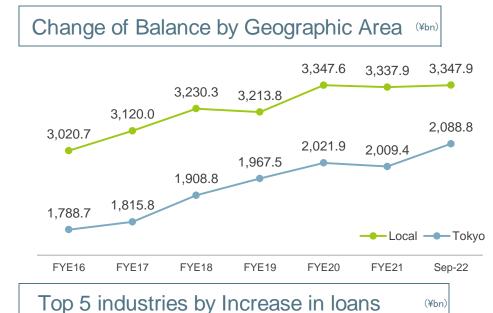
1H21

2H21

2H19

1H20

2H20



Change Ratio (annual)								
	1H22	2H21	1H21	'22/9E				
Wholesale / Retail services	+38.1 (+7.6%)	-60.0 (-1.2%)	+2.0 (+0.4%)	1,029.2				
Manufacturing	+28.7 (+4.8%)	-176.0 <i>(-</i> 2.9%)	-30.4 (-4.9%)	1,212.7				
Real estate / Goods rental and leasing	+19.8 (+2.1%)	+106.0 (+1.1%)	+10.5 (+1.1%)	1,828.1				
Construction	+7.3 (+4.1%)	+100.0 (+5.8%)	<b>-12.9</b> <i>(-7.2%)</i>	360.7				
Financial and insurance services	+3.6 (+1.8%)	+31.0 (+1.6%)	-28.6 (-13.3%)	405.6				

Since number of corporate bankruptcies was stable, amount of credit related costs decreased by ¥4.1bn YoY. However, we will closely follow the situation of the spread of COVID-19, high resources prices and depreciation of yen, etc., and continue to support our customers.

## Change of Credit Related Costs

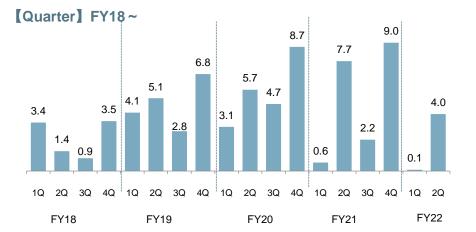
[Annual] FY09~

(¥bn)



0.38%		Credit cost ratio
13.7 13.2 13.7	0.18% 0.09% 0.09% 0.08% 19.0 9.5 7.9 9.3	0.20% 0.18% 22.4 19.6 11.0bn Forecast 1HResult 4.1

FY9	FY10	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22



#### Breakdown on Credit Related Costs

( <b>#</b> DH)		(	¥	b	n)	)
----------------	--	---	---	---	----	---

		1H21	1H22	YoY
Cre	dit Related Costs	8.3	4.1	-4.1
Net	transfer to general allowance for loan losses	0.8	-0.9	-1.8
Disp	oosal of non-performing loans	7.5	5.1	-2.3
	Write off of loans  Transfer to specific allowance for loan losses	2.2 5.9	1.7 4.0	-0.4 -1.8
	Transfer to provision for contingent losses	0.1	-0.0	-0.2
	Reversal of allowance for loan losses	-	-	-
	Recoveries of written-off claims(-)	1.1	0.8	-0.3
	Other	0.3	0.2	-0.0

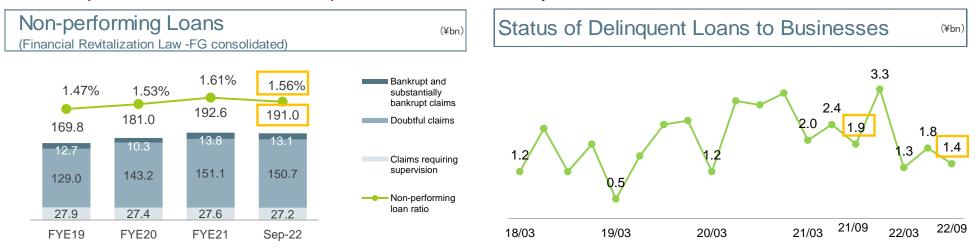
Change of terms and conditions of loans due to COVID-19 (Cumulative total until Sep. 2022)

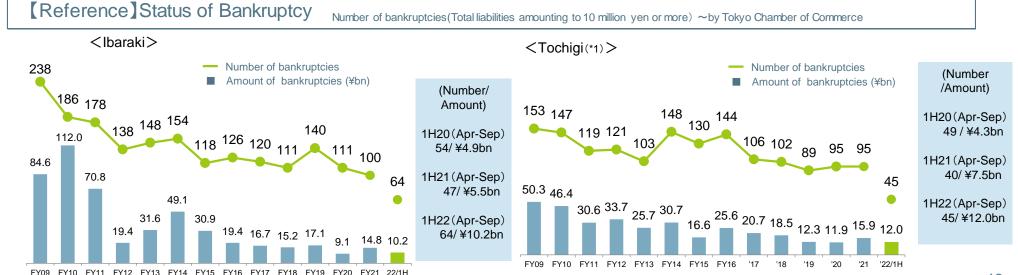
		~1H20	2H20	1H21	2H21	1H22	Cumu- lative Total	The ratio of total customers
Business loans	Customers Contracts	1,307 4,099	629 3,288	558 4,151	362 3,355	293 3,751	3,149 18,644	Around 5.7%
Housing loans	Customers Contracts	433 477	189 252	190 256	140 194	80 127	1,032 1,306	Around 0.4%

(\*1)Specific major borrower's bankruptcy of ¥433.0bn in FY11 is excluded from figures below.

Amount of non-performing loans based on financial revitalization law decreased by ¥1.5bn YoY and non performing loan ratio fell by 0.05%pt.

As of Sep.30, 2022, amount of delinquent loans decreased by ¥0.5bn YoY to ¥1.4bn.





Mebuki FC	
-----------	--

(consolidated)			(¥bn)
	Forecast for FY2022	1H22 Results	Progress
Ordinary Profit	65.0	38.6	59.4%
Net Income (Attributable to owners of the parent)	45.0	26.9	59.8%

### Total of Two Banking Subsidiaries

Net Income

(¥bn)

(¥bn)

59.1%

	Forecast for FY2022	1H22 Results	Progress
Ordinary Profit	62.5	37.4	59.9%
Net Income	43.0	26.3	61.2%
(Credit Related Costs)	11.0	4.1	38.1%

Subsidiary Banks

(¥bn)

(Joyo)	Forecast for FY2022	1H22 Results	Progress
Ordinary Profit	38.5	23.0	59.8%
Net Income	26.0	16.2	62.6%

(Ashikaga)	Forecast for FY2022	1H22 Results	Progress
Ordinary Profit	24.0	14.4	60.1%

17.0

10.0

The forecast of net consolidated income (attributable to owners of the parent) for FY2022 is  $\pm$  45.0bn (announced on May, 2022) .

The result for 1H22 was ¥26.9bn and the progress toward the forecast for FY2022 was 59.8%, exceeding the plan.

Breakdown of Forecast for FY2022					
2.0d.(d.0)(1.0)					(¥bn)
【Joyo+Ashikaga】	FY2022	FY2022			FY2021
	1H Results	Forecast	Progress	YoY	Results
Core gross business profit	107.8	181.0	59.5%	-13.1	194.1
Net interest income	78.7	144.0	54.7%	-13.7	157.7
Difference of interests between loans and deposits	52.2	104.0	50.2%	-0.5	104.5
Securities' income	26.4	40.0	66.1%	-13.1	53.1
Net fees and commissions	17.7	34.5	51.5%	+0.7	33.7
Expenses	52.2	106.0	49.3%	-2.1	108.1
Core net business income	55.6	75.0	74.1%	-11.0	86.0
(Excluding gains/losses on cancellation of investment trusts and futures and option	44.1	74.5	59.2%	-10.2	84.7
Gains/losses on securities(*1)	(2.8)	0.0	_	+2.3	(2.3)
Ordinary profit	37.4	62.5	59.9%	+2.0	60.4
Net income	26.3	43.0	61.2%	+2.9	40.0
Credit Related Cost	4.1	11.0	38.1%	-8.6	19.6
(FG) Net income attributable to owner of the parent	26.9	45.0	59.8%	+2.0	42.9

Annual dividends of ¥11.0 (interim dividends of ¥5.5 and year-end year dividends of ¥5.5) in FY22 is scheduled as announced in May 2022.

We decided to repurchase own shares of up to  $\pm 5.0$ bn (maximum amount) and 20million shares (maximum number), today on November 11, 2022.

#### Shareholder Returns Policy

We will target a Total Return Ratio<sup>(\*1)</sup> of 30% or more while taking into account both the maintenance of solid capital levels for future growth and the appropriate distribution of profits to our shareholders. We will continue to consider the dividend level.



Share RepurchaseDividends

#### **Share Acquisition**

[Purpose]

In order to enhance shareholder returns and improve capital efficiency

[Number of shares ] 20 million (maximum)

[Amount of purchase] ¥5.0bn (maximum)

[Period of purchase ] From Nov. 14, 2022 to Feb. 15, 2023

(\*1) Total Return Ratio = (Total amount of dividends + Total amount of acquisition of own shares) / Net income

### Dividends, Shareholder Returns

				31.5	(¥bn)	
	14.9	16.8 3.9	12.7	19.5	16.7 5.0	
	12.9	12.8	12.7	11.9	11.7	
	FY18	FY19	FY20	FY21	FY22 (scheduled)	
Annual Dividends	¥11.0	¥11.0	¥11.0	¥11.0	¥11.0 (scheduled)	
Payout Ratio	27.8%	35.3%	34.9%	28.2%	26.1%	
Total Return Ratio	32.3%	46.2%	34.9%	73.3%	37.2%	

# Capital Adequacy Ratio

	Mebuki FG (Consolidated)	Joyo (Consolidated)	Ashikaga (Consolidated)
FYE18	9.94%	11.91%	8.55%
FYE19 <sup>(*2)</sup>	10.95%	12.22%	9.45%
FYE20	10.87%	12.18%	9.51%
FYE21	10.92%	12.34%	9.81%
Sep-22	11.32%	12.53%	10.46%

(\*2) As of March.31,2020, Ashikaga Bank started to calculate risk-weighted asset according to foundation internal rating-based approach (FIRB)

# 2. Details of Financial Results for the First Half of FY2022

(¥bn)

Sep-22

+183.6

+1.6%

+133.8

2.5%

+96.3

+1.9%

-46.5

-5.4%

change

+0.2%

+3.3%

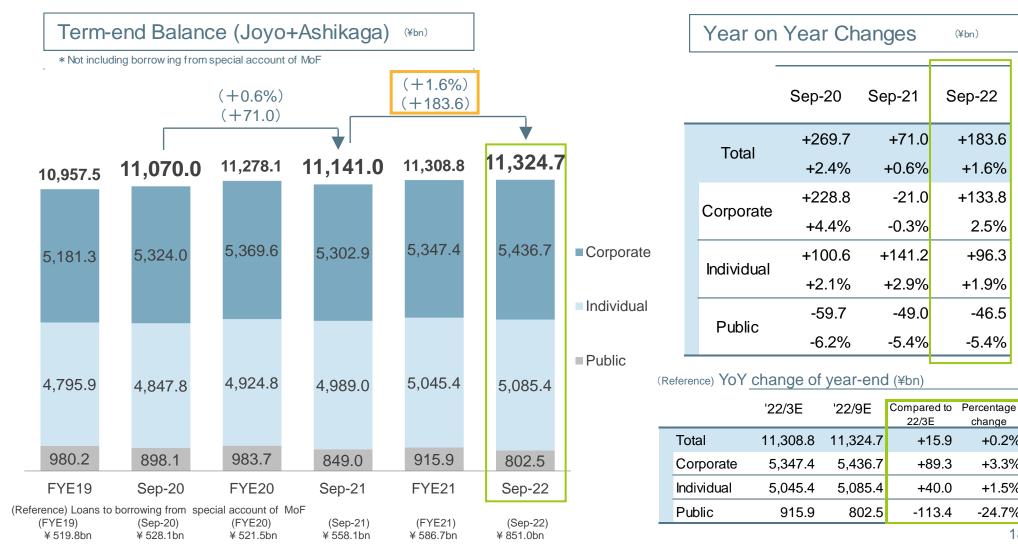
+1.5%

-24.7%

Amount of loans increased by ¥183.6bn YoY (+1.6% annualized).

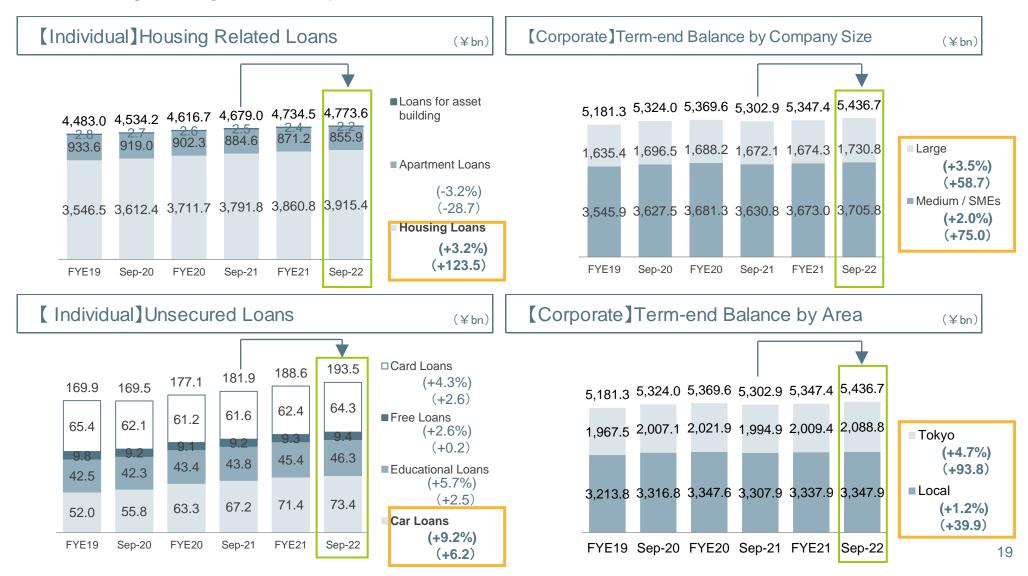
Loans to corporate customers increased by ¥133.8bn YoY (annualized +2.5%) due to proactive support for customers affected by high resources prices and depreciation of the yen.

Loans to individual customers remained in an increasing trend ( $+ \pm 96.3$ bn YoY, +1.9% annualized).



Details

Loans to individual customers increased driven by housing loans (+¥123.5bn) and car loans (+¥6.2bn). Loans to both large companies and medium companies / SMEs increased due to the increase of demand for funds resulting from high resources prices.



(¥ bn)

Details

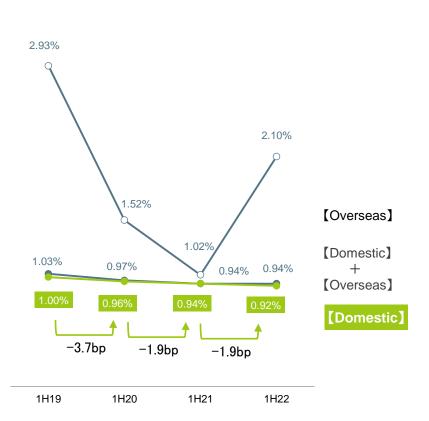
Difference of interests between loans and deposits decreased by ¥0.2bn YoY due to decrease of average yield on domestic loans.

Securities' income (excluding gain on cancellation of investment trusts) decreased by \(\pm\) 0.6bn YoY due to the increase of funding cost. As a result, net interest income decreased, but we aim to reverse it by increasing amount of loans and replacing foreign bonds, etc.

Average Yield on Loans(Joyo+Ashikaga)

#### (Domestic and Overseas)

\* Not including borrowing from special account of MoF

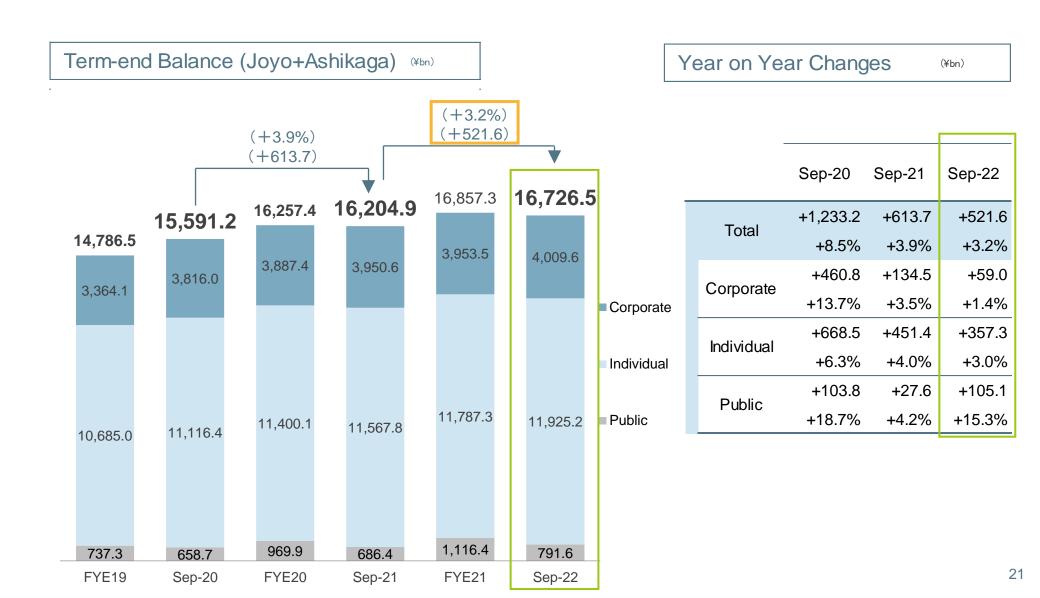


#### Change of Interest Income(Joyo+Ashikaga)

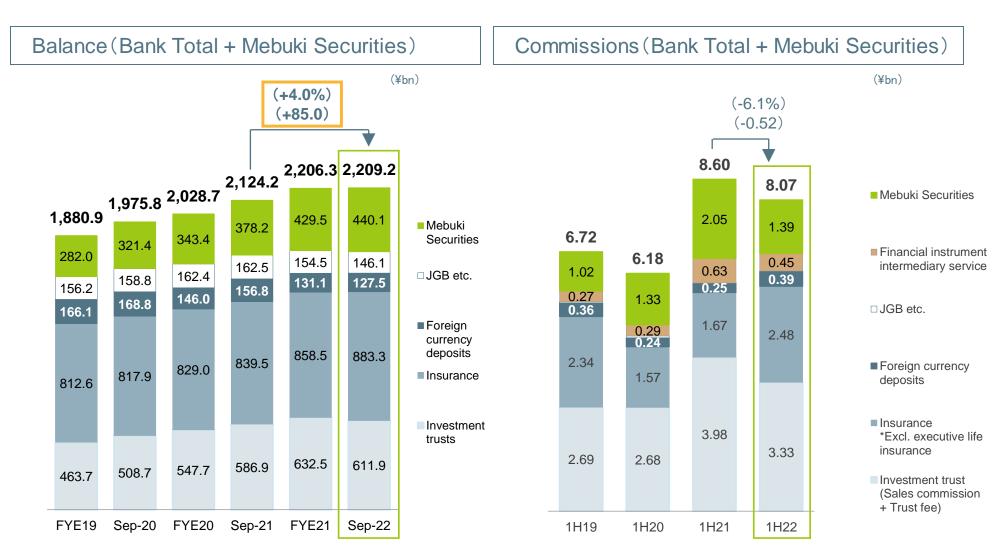
- \* Not including borrowing from special account of MoF
- \* Figures in parentheses are changes on a year on year basis

		Results	YoY Char	nge				
	Result		(Factor)		Domestic	Chg. in Factors	Overseas	Chg. in Factors
Interest on loans and			Avg Balance	+0.3	+0.3	(+64.4)	+0.0	(+6.8)
bills discounted			Yield	+0.0	-1.1	(-1.9bp)		(+107.8bp)
		53.2		+0.3	-0.7	_	+1.1	_
Interest on deposits (—)		0.9		+0.6	+0.0	_	+0.5	_
Difference of interests between loans and deposits	1	52.2		-0.2	-0.8		+0.6	_
			Avg Balance	+1.8	+1.4	(+283.7)	+0.4	(+16.1)
Interest and dividend on securities			Yield	+3.1	+1.4	(+8.7bp)	+1.7	(+42.9bp)
Securites		28.8		+5.0	+2.8	_	+2.1	_
(o/w gains on cancellation of Investment Trusts)		2.9		+2.5	+2.5	_	±0	_
(excluding gains on cancellation of Investment Trusts)		25.9		+2.4	+0.2	_	+2.1	_
Market borrowings, etc. (-)	(*1)	2.3		+3.0	-0.8	_	+3.9	_
Securities' Income (excluding gains on cancellation of Investment Trusts)	2	23.5		-0.6	+1.1		-1.7	_
Net Interest Income (excluding gains on cancellation of Investment Trusts)	1+2	75.8		-0.8	+0.2	-	-1.1	_

Balance of deposits increased in all personalities, by ¥521.6bn YoY (+3.2% annualized).

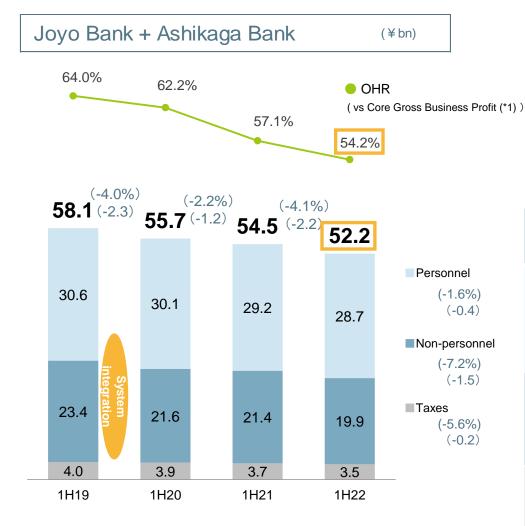


Balance of customer assets under custody increased by  $\pm$  85.0bn YoY (annualized +4.0%). We continued to support customers' asset building through the enhancement of its consulting function, and the balance remained in an increasing trend.



Due to ensuring the effects of structural reform in the former medium-term group business plan, total expenses decreased by  $\pm 2.2$  bn (annualized -4.1%).

OHR (vs Core Gross Business Profit (\*1)), indicator of efficiency, improved to 54.2% (-2.9bp YoY).



#### < Factors of Change >

	1H22	YoY	Main factors
Personnel expenses	28.7	-0.4	<ul> <li>Personnel reduction -0.2</li> <li>(Improvement of productivity by the progression of structural reform in response to natural attrition)</li> <li>Retirement benefit cost -0.1</li> </ul>
Non- personnel expenses	19.9	-1.5	<ul> <li>Deposit insurance premium -1.1</li> <li>Reduction of depreciation and rental expense by reviewing branch networks -0.3</li> </ul>
Taxes	3.5	-0.2	Consumption tax -0.1

# 3. The Third Medium-Term Business Plan Progress Topics

# Developing New Business Areas / Customers Leveraging Our Group's Strength

Joyo Green Energy Co., Ltd.: Acquired about 1 MW of power in electric power acquisition business and started selling J-Credits.

Electric

power

company

Colletochi, Ltd.: Started to disseminate and monetize attractive local content and take initiatives to resolve local

social issues.

Joyo Green Energy Co., Ltd.

Solar power generation

**Biomass power** generation

Acquisition Wind power generation

Small hydro power generation, etc.



Acquired 1MW of solar power generation (as of Oct.,'22)



Supply green energy

**Decarbonization support for customers** in our business areas

Promoting various measures for decarbonization

Customer introduction Sale of J-Credits

Sell

**Joyo Green Energy** 

Joyo Bank

#### "Ishioka Forest Carbon Offset Council"

[Role] Private businesses in Ishioka City and Tsukubane worked together to create J-credits(formerly J-VER) and also engage in activities to familiarize people with forests through events such as tree-planting festivals.

つくばね森林組合



Tsukubane Forest Association

[Role] The secretariat of the "Ishioka Forest Carbon Offset Council" / It is entrusted with the management of privately owned forest that was the component of the recent J-Credits.

#### Colletochi, Ltd.

On Aug. 2, 2022, Ashikaga Bank established a local trading company "Colletochi, Ltd." through joint investment with three local companies, as a company to contribute to the advancement of banking business, to engage in dissemination and monetization of attractive local content as its core business.

Details

O Combining the management resources of four companies





#### O Businesses aimed at regional revitalization and customer support

■ Sales of Local Products (B to B)

Support for sales and marketing of products of suppliers by utilizing the network of 4 investing companies.

■ Managing EC Site (B to C)

Securing sales channels for direct sales to customers inside and outside the regions by managing EC site

- Considering Businesses
- ■DX related services
- Sales channel development support for IT/DX service providers
- Customers' IT/DX support
- Export related business
- Overseas sales channel development support
- "Koto" consumption business
  - Regional revitalization operations utilizing tourism resources such as experience services and accommodations

# Business Expansion Utilizing Strategic Investments and Collaboration

Strategic Investments: This fiscal year, four investments were made by CVC fund subject to consideration of future collaboration (as of end of Oct., '22).

Business Collaboration: We have demonstrated the effectiveness through collaboration with regional financial institutions ("Ryomo Area Revitalization Partnership", etc.)

Strategic Investments

# **TRINITY**

(Investment execution in May 2022)

#### **TECHNOLOGY**

- Trinity Technology Co., Ltd. ("TT") is a startup company with a background as a judicial scrivener, has strength in the area of family trusts(\*1).
- In Sep.2022, we agreed a business alliance with "TT" and started to provide "Smart Family Trust". Through this alliance, we promote to resolve issues of property management, etc. for the elderly in local regions.

(\*1)A scheme to avoid the risk of frozen assets and evenly cover the division of inheritance by concluding a trust agreement by the family members and transferring the right to manage assets to the children's generation while the parents' generation is still healthy, and also covering the division of the estate after inheritance.

● デジタル証券準備株式会社 Digital Securities Preparatory Co., Ltd.

- Digital Securities Preparatory Co., Ltd. ("DS") is preparing a real estate STO business(\*2) with the aim of providing next-generation financial products to promote the government's "shift from savings to investment" in a sound manner.
- Through the business collaboration with "DS", we will diversify funding menu for businesses such as asset securitization and aim to provide new small financial instruments for the digital generation.



**Business Collaboration** 

# Ryomo Area Revitalization Partnership (business collaboration with The Gunma Bank, Ltd.)

りょうもう 地域活性化 partnership 8 gcont work AND 9 MOSITIVE MONOGRAPH 17 PARTNERSHIPS FOR PROMOGRAPH 18 PARTNERSHIPS FOR PROMOGRAPH 19 PARTNERSHIPS FOR PROMOGRAP

Cumulative 171 times of Information exchange among two banks' staff (branch offices, head office)
 Loan execution of X41 8bp to 61 companies (two

[Effect of collaboration (as of Sep. 2022)]

 Loan execution of ¥41.8bn to 61 companies (two banks total) maintaining appropriate competitive relationships.

- 1 Investment execution of ¥0.15bn through their investment subsidiaries (two banks total)
- Joint seminar "Kita-kanto Region PPP/PFI seminar" held twice by 3 banks (Joyo, Ashikaga and Gunma)

(\*) A framework for the purpose of industrial revitalization, problem solution and improving services in overlapping service areas of Ashikaga BK and Gunma BK, mainly in Ryomo area.

By combining the resources and know-how of two banks and seamlessly offering them to customers, we will continue to contribute to the revitalization of the area by promoting initiatives to solve regional issues, such as support for decarbonization, support for EV measures in the automotive industry, and business succession.

# Tochimaru Cooperation Agreement (collaboration with credit unions and credit associations in Tochigi Pref.)

Details of Collaboration

HR introduction M&A/Business

succession

uction Business planning support

Subsidy application support Testamentary trusts/ Estate planning

- Ashikaga Bank signed cooperation agreement with 6 credit unions and 2credit associations in Nov.2022.
- The specialized functions of Ashikaga Bank are available to more local customers, allowing them to take advantage of the highly specialized services.
- 22 workshops for credit unions/credit associations staff and 4 seminars for customers were held, and business meetings are planned for this December.

(\*2) Real estate STO are digital securities whose underlying assets are real estate and related rights, and are attracting attention as a next-generation financial product that differs from conventional real estate securitized products.

### Penetration of Initiatives within the Organization / Human Resource Development

In November 2022, we launched a new business creation training program for employees that also utilizes outside expertise. In the same month, we also introduced a side jobs system, which will lead to the creation of innovation.

#### **New Business Creation Training Program**





Sony Startup Acceleration Program

(Image)



Program utilizing Sony Group's expertize(\*)

< Outline of the Program >

#### Purpose:

- Fostering human resource development and organizational climate for new business creation
- Improving skill of dialogue with customers

#### Participants:

 Employees of Joyo Bank and Ashikaga Bank

#### Details of Program:

- Improved understanding of new businesses through seminars
- New business creating through Idea-thons
- Training to turn ideas into business
- (\*) This program is implemented with the support "Sony Startup Acceleration Program" ("SSAP") provided by Sony Group, which supports startup creation and business operations.
- (\*) "Sony Startup Acceleration Program": https://sony-startup-acceleration-program.com/

#### Side Job System



- < Aim of Side Job System >
- Bring diverse values to our group through experiences and networks that cannot be obtained only within the group, leading to the creation of new innovation.
- Promote autonomous skill development by employees and encourage personal growth
- Improve employee engagement by allowing diverse work styles, including activities that lead to the pursuit of self-fulfillment
- Enable multifaceted contributions to the local communities through side jobs

#### **Our Vision**

#### Strengthening DX Infrastructure

- ► Develop a digitally connected environment
- Utilize / transform digital skills and mindsets

ODevelopment of paperless, seal-less,

ORenovation of branch office system

OPromoting Banking app, portal for

Olncreased digitization penetration

(percentage of digital channel usage)

ORebuilding database infrastructure

OCloud computing of main business

OImplementation / Utilization of MA

system infrastructure, shift to cloud

smartphone users for business use

OPractice of DX consulting sales for

OExpanding collaboration / alliances

OInformation gathering and providing

financial function for regional DX

OExpansion of mobile PC and

with DX service providers

OLoosely coupled configuration of main

ODigitization of identity authentication

OGroup-wide BPR, efficiency

improvement of loan operation

corporate customers and digital

fax-less measures

contracts

using eKYC

computina

customers

(Market Automation)

ODeveloping DX personnel

#### Support customers' and local DX

Return knowledge and open networks

#### **Our Vision**

The "DX" will free customers, employees and staff from hassles (business innovation / digital channel) and provide easy access to information that will inspire them to take a next action (data utilization), so that people can continue to provide new value to the local communities through activities that are unique to them.

Details

#### Roadmap for DX

#### **Digitalization / Innovation** in Traditional Banking **Business**

Improvement of Digital Channels / **Expansion of Contact Points with Customers** 

#### Strengthening **Data Utilization**

#### **Enhanced DX Infrastructure**

DX Support / Collaboration with **Customers and Local Regions** 

#### **Main Initiatives** What we aim for (To-Be)

Most operations will be digitized, freeing from complicated paperwork.

Bank staff can focus on productive tasks that only humans can perform and AI and other technologies are being used to enhance and personalize business operations.

Customers can securely access various transactions and procedures anytime, anywhere through a high UX digital channel.

These channels are in daily use by many customers and have broad penetration among various segments of customers.

Various data is collected, aggregated, and accumulated in the DB, and data necessary for business management, planning, sales promotion, etc. can be utilized universally.

This provides users with new insights and values.

A large number of DX personnel have been trained, and their skills are regularly brushed up on. A main system infrastructure flexible enough to cope with changes in the external environment and highly secure enough to support the diversification of working environment.

To enhance DX support, we are ready to promote DX consulting in collaboration with group companies, business matching partners and external advanced companies. We also provide appropriate financial functions for

regional DX projects.

#### **DX Certified Business Operator**

 In November, 2022, we were certified as "DX Certified Business Operators (\*1)".



(\*1) The DX Certification System is a national certification system for businesses that meet the basic requirements of the Digital Governance Code established by the Ministry of Economy, Trade and Industry.

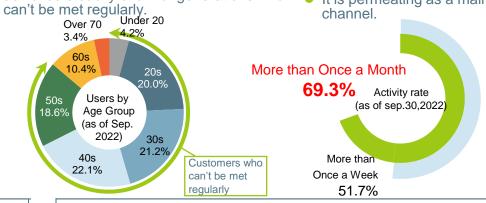
Details

# Digital Channel for Individual Customers

We will increase the value of the customer experience by enhancing the convenience of digital channels, including the Banking App, and the expertise of real channels.

# Banking App

- The number of cumulative App users ("Joyo Banking") App" and "Ashikaga Bank App") exceeded 760 thousand.
- 738 767 Number of cumulative users (thousand) 669 581 470 379 233 <sup>'22/</sup> 3/31 9/30 11/15 9/30 12/31 6/30
- The objective of the introduction, "Ensuring points of contact with customers", is being achieved steadily even for generations who
- Used by nearly 70% of customers more than once a month.
- It is permeating as a main banking channel.



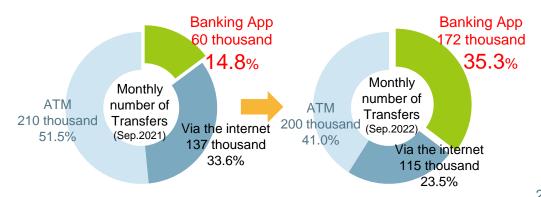
#### **Application Store Ratings**

• Our banking apps are highly rated in application stores.



#### Number of Transfers by Non-face-to-face Channel

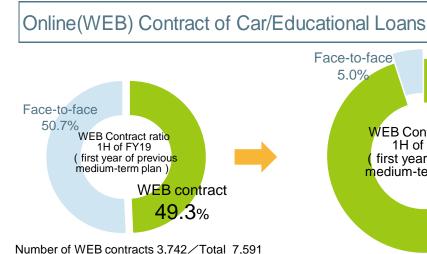
(Individual Customers)



# Digital Channel for Individual Customers

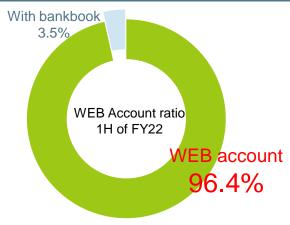
Percentage of unsecured loans completed on the web and the percentage of new accounts created without a bankbook (bankbook-less account) exceed 90%.

While utilizing digital technology, we will promote the customers' convenience and create new value.





# Bankbook-less Account (WEB account ratio)



Number of WEB accounts 40,771 / Total 42,267

# **Expanding Digital Transactions**

(Apri. 2022~)

Remittance services



- Started "KOTORA" remittance service
- Started WEB foreign remittance service (Joyo BK)

#### Housing loan



- Started digital contracts
- Started to handle WEB-only housing loan (Ashikaga BK)

#### Initiatives for Gerontology



 Started digital property information management service, "Anshin (safety) Note" (Joyo BK)

# Self-counter Terminal with Navigation



Function added (time deposit withdrawal, verification at the time of transaction)

#### Branch Visit Reservation service



- Added procedures subject to reservation
- ※Number of reservations (banks total)
  Apr.'2022 Sep. (single month)
  819 ⇒ 1.463

Remote Reception of Inheritance



All branches started to offer remote support (Joyo BK)

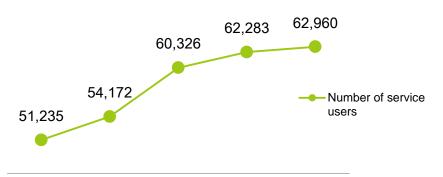
# Digital Channel for Corporte Customers

We started to provide a corporate portal site as a tool to assist local businesses in improving operational efficiency.

Through the provision of services that enable the digitization of internal business operations, we will lead to the DX in

the entire region.

#### Corporate Internet Banking Services



End of FY18 End of FY19 End of FY20 End of FY21 End of 1H22

#### Corporate Portal Site

- Joyo Bank started to provide DX support services for SME's "Mikatano Series".
  - "Joyo Bank Mikatano Cash Management" to manage multiple accounts.
  - "Joyo Bank Mikatano Works" to manage work time and attendance.



(Started in Oct., 2022)

- Ashikaga Bank will start to provide portal site services for businesses "Ashigin BizLink" from Dec., 2022.
  - In addition to checking account balances and deposits/withdrawals, it provides a one-stop web-based service for various applications and electronic browsing services to support businesses.

# Digital Contract Services (Business, Housing, Apartment Loans)

Effect of digital contract

#### <Customers>

- ✓ No need to sign or stamp the contract
- ✓ No revenue stamps required
- Possible to contract via the internet by PC, tablet and Smartphone

#### <Banks>

- ✓ Reduce stamp discrepancy
- ✓ Burden reduction related to document delivery
- ✓ Improving efficiency of document checking, No document storage

Digital Contracts Ratio (Housing Loans)

Paper based 21.6%

Two Banks Total (monthly result in Sep., 2022)

Digital contracts 78.4%



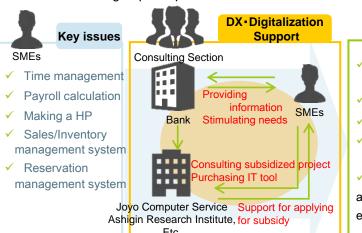
Screen image of contract completion

# **Support for Customers' DX**

#### Support for SMEs' Digitalization

(Utilizing IT Introduction Subsidy)

• We are supporting SMEs' digitalization by utilizing "IT Introduction Subsidy" in collaboration with group companies.

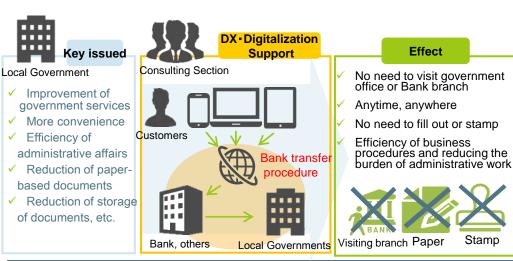


#### Effect

- Cost- effective
   IT tool introduction
- Business efficiency
- Increasing sales
- Higher motivation of employees
- Reducing administrative burden, etc.

#### Support for Digitalization of Local Governments

We are providing service via the internet for payment of tax and public utilities.



# Digitalization Support through Business Matching

 Demand for core systems such as sales management and production management, as well as back-office efficiency improvement systems, is high and has already exceeded last year's results.



# Consulting support tools to elicit customers issues and needs

Ocnsulting support tool "Biskul" was introduced at 問題解決プboth banks to efficiently propose IT vendors and other commercial products to meet customer needs.

DX businesses listed for business matching : 82 companies (two banks total)

Both banks are currently developing web-based service "Big Advance" that allows for nationwide business matching, creation of company websites, and employee benefit services



Big Advance

Problem solution platform "Bisikul"

Number of users: 3,495 companies(two banks total)

# **Developing DX Personnel**

We will develop human resources to meet the potential IT and digital needs of our customers.

The number of IT Passport acquirers as the basis personnel is 2,858 people.

(Target :3,000 people by the end of FY2022)

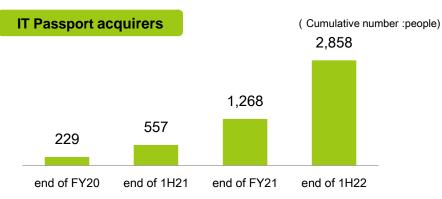
#### **DX** Personnel

- "DX Personnel" is defined as head office staff who plan and drive new business creation and business innovation using digital technology, and personnel who can provide DX support to customers. We aim to train more than 400 such personnel during the medium-term plan (~FY2024).
- In order to promote DX throughout the group, we will work to improve the digital literacy of all employees and increase DX basis personnel to 3,000 by the end of FY2023.



#### Status of DX Personnel Development Initiatives

 We recommend IT Passport as an essential qualification to improve digital literacy.



- Outline of initiatives for personnel development
- ✓ Dispatch of trainees to digital companies to absorb cutting-edge know-how
- Open recruitment to digital-related departments for the purpose of finding internal talent
- ✓ Various training programs such as IT coordinators, data science and low code development
- Recommendation to obtain digital-related qualifications and provision of continuous learning environment.

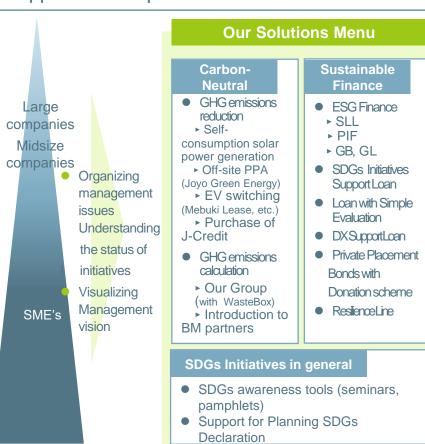
Developing personnel	End of FY21	End of 1H22	Target	Progress	
DX Personnel	114 people	255 people	400 people ( ~ FY2024 )	63.7%	
DX Basis Personnel	1,268 people	2,858 people	3,000 people (~'FY2023)	95.2%	(

FOR THE GOALS

Details

As a partner to our customers, we will expand various products and services which promote customers' proactive participation in SDGs' initiatives. Also, as a bank, we aim to make a leading and active

#### Support for Corporate Customers' Initiatives



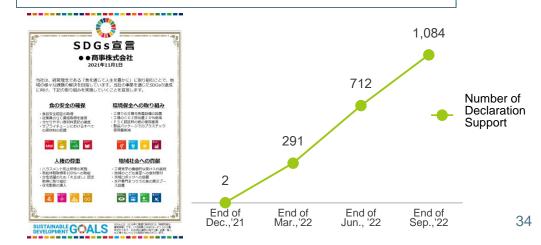
#### Sustainable Finance

#### **Definition of "Sustainable Finance"**

"Finance to support customers' activities aiming to realize a sustainable society through solving environmental and social issues", as referenced in related external standards (the Green Loan Principles, the Green Bond Principles, the Social Bond Principles, etc.)

		FY2030	Results	( Reference )		
		Target	through 1HFY22	Compared to end of FY21	Progress	
9	Sustainable Finance	¥3 trillion	¥319.2 bn	+¥174.4bn	10.6%	
	O/W Environmental field	¥2 trillion	¥149.0 bn	+¥113.3bn	7.4%	

## Support for Planning SDGs Declaration (Nov. 2021 ~)



Prioritize the approach

Climate change Resources problem, etc.

contribution.

Human rights issues, Labor issues, etc.

Corporate governance, etc.

Revising the target for CO2 emissions reduction in FY2030 to "Net-zero" in March 2022, we accelerate to realize a decarbonized society and contribute to regional sustainable growth. Since July 2022, two subsidiary banks have started using electricity generated from renewable energy sources at their large-scale business locations, including head offices. (CO2 emission reduction effect by the switching is about -24% compared to FY2021.)

#### CO<sub>2</sub> Emissions Reduction

Target for CO2 emission reduction in FY2030: "Net-zero".

<CO2 emissions (Scope 1, 2)\*1 of the Group (Bank Total) >

✓ Introduction of renewable energy (July 2022) Subject: 5 locations incl. head offices of Joyo Bank and Ashikaga Bank CO2 emission reduction effect (estimated)): 4,293 t-CO2 per year \*Equivalent to 24% of FY21 emissions

	CO2 e	mission	1H22	? (prelimi	nary base	∍)	YoY		
	(Banl	k total)		7,246 t-	CO2		- 13.1%	)	
26.228	-5.7%	-7.1%	-13.4%	-16.7%	-20.5%	-22.6%	-26.2%	-30.5%	6
,	24,717	24,340	22,703	21,841	20,849	20,283	19,350	18,22	1
22,413	20,965	20,807	19,369	18,595	17,706	17,310	16,753	15,642	1H22 Preliminary figures 7,246
3,814	3,753	3,533	3,335	3,246	3,143	2,973	2,598	2,580	6,062 1.184
FY13	FY14	FY15	FY16	FY17	FY18	FY19	FY20	FY21	FY22
	Scope	1 emissior		Scope2 ei	mission	<b>→</b> Re	eduction to	ward to	FY13

<sup>\* 1</sup> Total CO2 emissions of Scope 1 + Scope 2 of two subsidiary banks calculated based on the reporting standards stipulated in the Energy Efficiency Act.

#### Scenario Analysis

Here is the overview of the scenario analysis in FY2021(extract from quantitative analysis).

NZE scenario\*1 (1.5°C scenario) RCP2.6 scenario\*2 (2°C scenario)

Transition risks

until 2050

Transition to a • decarbonized society

< Subject of analysis<sup>\*2</sup>>

"Electricity" "Petrochemical" "Automobile" sectors Up to billion ven

Expected increase in credit related costs

RCP8.5 scenario (4°C scenario)

**Physical** risks

until 2050

(Damages to collateral properties)

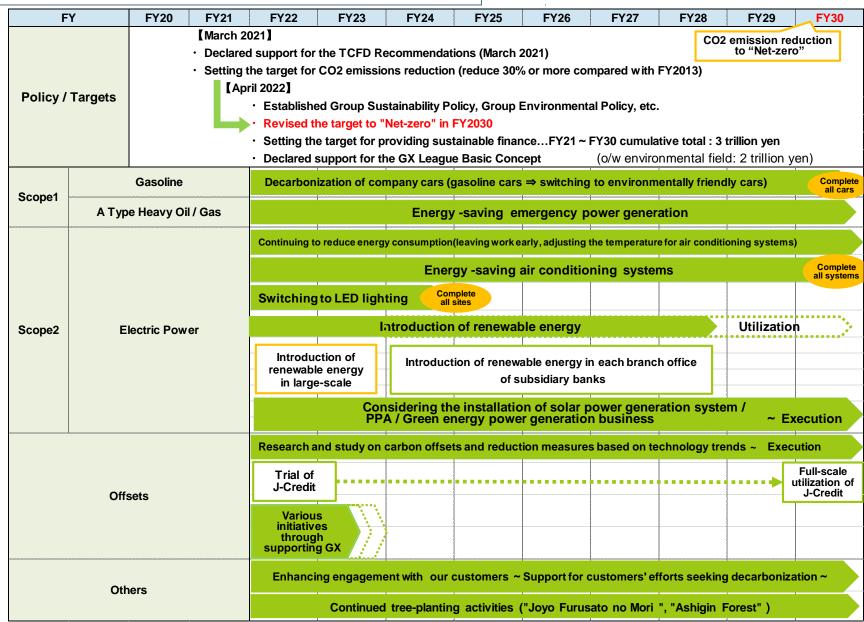
< Subject of analysis > Customers with their business locations in Ibaraki and/or Tochigi Prefectures

Up to 6.0 billion yen

Expected increase in credit related costs

<sup>\* 2</sup> The Oil, Gas, and Coal sectors, which are included in carbon-related assets, have been excluded from the scope of this analysis, as the Group's exposure to these sectors is limited (accounting for only about 0.6% of the total amount of credit as of March 31, 2022).

#### The Group Roadmap for "Net-zero" CO2 emission



# Financial Data for 1H22

_( 1 ) P/L for 1H22						(¥bn)
	J+A	YoY	Joyo	YoY	Ashikaga	YoY
Gross business profit	68.5	-23.7	29.8	-22.6	38.7	-1.0
(Core Gross business profit)	107.8	+12.4	66.1	+11.2	41.6	+1.1
Net interest income	78.7	+1.7	45.1	+0.9	33.6	+0.7
o/w Gains/losses on Cancellation of Investment trusts	2.9	+2.5	1.4	+1.1	1.4	+1.4
Net fees and commissions	17.7	+0.2	10.5	+0.3	7.2	-0.0
Net other business income and Net trading income	-27.9	-25.7	-25.8	-24.0	-2.1	-1.6
(o/w gains/losses on bond transactions)	-39.2	-36.1	-36.3	-33.9	-2.9	-2.2
Expenses	52.2	-2.2	29.1	-1.3	23.0	-0.8
o/w Personnel expenses	28.7	-0.4	16.2	-0.1	12.5	-0.3
o/w Non-personnel expenses	19.9	-1.5	10.9	-1.0	8.9	-0.4
Net business income (before general allowance for loan losses)	16.3	-21.4	0.6	-21.3	15.6	-0.1
Core net business income	55.6	+14.6	37.0	+12.5	18.6	+2.0
Core net Business Income	52.7	+12.0	35.5	+11.4	17.1	+0.5
( exclu. Gains/losses on Cancellation of Investment trusts )	52.7	+12.0	33.3	+11.4	17.1	+0.5
( exclu. Gains/losses on "Cancellation of investment trusts", "Futures" and "Options" )	44.1	+3.2	27.0	+2.7	17.1	+0.5
Net transfer to general allowance for loan losses (a)	-0.9	-1.8	-0.5	-0.7	-0.4	-1.0
Net business income	17.2	-19.6	1.2	-20.5	16.0	+0.9
Net non-recurrent gains/losses	20.1	+23.3	21.8	+21.9	-1.6	+1.4
o/w Disposal of non-performing loans (b)	5.1	-2.3	2.7	-1.2	2.3	-1.0
o/w Gains/losses related to stocks, etc.	25.0	+21.2	24.2	+20.7	0.7	+0.5
Ordinary profit	37.4	+3.7	23.0	+1.3	14.4	+2.3
Extraordinary income/losses	(0.0)	+1.6	(0.0)	+1.6	(0.0)	+0.0
Net income	26.3	+3.5	16.2	+1.9	10.0	+1.5
Credit related costs (a)+(b)	4.1	-4.1	2.1	-2.0	1.9	-2.1

_ (	( 2	) Average	Yield o	n Loans(	(excluding	borrowing	from specia	l account of	MoF)
					EV10	EV20	) EV21	4LI22	_

		FY1	19 FY2	0 FY21	1H22	YoY	1H21
	Domestics	0.9	99% 0.9	6% 0.939	% 0.92%	-0.01%	0.94%
J+A	Overseas	2.6	67% 1.2	9% 1.049	% 2.10%	+1.07%	1.02%
	Total	1.0	02% 0.9	6% 0.949	% 0.94%	+0.00%	0.94%
	Domestics	0.0	97% 0.9	3% 0.919	% 0.90%	-0.01%	0.91%
Joyo	Overseas	2.6	69% 1.3	0% 1.059	% 2.15%	+1.12%	1.03%
	Total	1.0	01% 0.9	4% 0.929	% 0.94%	+0.02%	0.92%
	Domestics	1.0	02% 0.9	9% 0.969	% 0.94%	-0.02%	0.97%
Ashikaga	Overseas	2.4	48% 1.1	9% 0.989	% 1.66%	+0.69%	0.97%
	Total	1.0	03% 0.9	9% 0.969	% 0.94%	-0.02%	0.97%

(3)Lc	ans Term-end	d Balance					(¥bn)
		FYE19	FYE20	FYE21	Sep-22	YoY	Sep-21
	Individual	4,795.9	4,924.8	5,045.4	5,085.4	+96.3	4,989.0
J+A	Corporate	5,181.3	5,369.6	5,347.4	5,436.7	+133.8	5,302.9
JTA	Public	980.2	983.7	915.9	802.5	-46.5	849.0
	Total	10,957.5	11,278.1	11,308.8	11,324.7	+183.6	11,141.0
	Individual	2,624.6	2,687.7	2,740.2	2,759.4	+46.8	2,712.6
lovo	Corporate	3,002.6	3,103.0	3,091.3	3,151.4	+98.2	3,053.1
Joyo	Public	612.8	562.7	498.1	467.6	-57.4	525.1
	Total	6,240.1	6,353.6	6,329.7	6,378.5	+87.6	6,290.9
	Individual	2,171.3	2,237.0	2,305.1	2,325.9	+49.5	2,276.4
A obilegge	Corporate	2,178.6	2,266.5	2,256.0	2,285.3	+35.5	2,249.7
Ashikaga	Public	367.4	420.9	417.8	334.9	+10.9	323.9
	Total	4,717.3	4,924.5	4,979.0	4,946.2	+96.0	4,850.1
* Not inc	ludina borrowi	ng from specia	l account of	MoF			

Foreign Curre	Foreign Currency Denominated Loans						
	FYE19	FYE20	FYE21	Sep-22	YoY	Sep-21	
J+A	164.2	162.6	150.6	171.7	+12.6	159.0	
Joyo	146.8	150.0	139.5	158.3	+10.6	147.7	
Ashikaga	17.3	12.6	11.0	13.3	+2.0	11.3	

( 4 ) Loar	( 4 ) Loans Individual Housing Related Loans Term-end Balance								
		FYE19	FYE20	FYE20	Sep-22	YoY	Sep-21		
	Housing Loans	3,546.5	3,711.7	3,860.8	3,915.4	+123.5	3,791.8		
J+A	Apartment Loans	933.6	902.3	871.2	855.9	-28.7	884.6		
JTA	Asset building loans	2.8	2.6	2.4	2.2	-0.2	2.5		
	Total	4,483.0	4,616.7	4,734.5	4,773.6	+94.5	4,679.0		
	Housing Loans	1,719.5	1,809.7	1,889.9	1,920.9	+70.6	1,850.3		
lovo	Apartment Loans	748.6	722.8	694.2	681.2	-25.3	706.6		
Joyo	Asset building loans	2.8	2.6	2.4	2.2	-0.2	2.5		
	Total	2,471.1	2,535.1	2,586.5	2,604.5	+45.0	2,559.4		
	Housing Loans	1,826.9	1,902.0	1,970.9	1,994.5	+52.9	1,941.5		
A a bileaga	Apartment Loans	185.0	179.5	177.0	174.6	-3.3	178.0		
Ashikaga	Asset building loans	-	-	-	-	-	-		
	Total	2,011.9	2,081.5	2,147.9	2,169.1	+49.5	2,119.5		

(5) Uns	ecured Loans Term	-end Balan	ce				( ¥ bn )
		FYE19	FYE20	FYE21	Sep-22	YoY	Sep-21
	Car Loans	52.0	63.3	71.4	73.4	+6.2	67.2
	Educational Loans	42.5	43.4	45.4	46.3	+2.5	43.8
J+A	Free Loans	9.8	9.1	9.3	9.4	+0.2	9.2
	Card Loans	65.4	61.2	62.4	64.3	+2.6	61.6
	Total	169.9	177.1	188.6	193.5	+11.6	181.9
	Car Loans	35.2	45.4	50.6	51.5	+3.1	48.4
	Educational Loans	34.0	34.3	35.5	36.1	+1.7	34.4
Joyo	Free Loans	3.5	3.6	3.8	3.9	+0.1	3.7
	Card Loans	26.0	23.7	24.8	25.8	+1.8	24.0
	Total	98.8	107.1	114.8	117.5	+6.9	110.6
	Car Loans	16.8	17.8	20.8	21.8	+3.0	18.8
	Educational Loans	8.5	9.1	9.9	10.1	+0.7	9.3
Ashikaga	Free Loans	6.2	5.4	5.5	5.5	+0.0	5.4
	Card Loans	39.4	37.5	37.5	38.4	+0.8	37.6

( 6 ) Loar	(6) Loans Corporate Term-end Balance by Company Size (¥bn)								
		FYE19	FYE20	FYE21	Sep-22	YoY	Sep-21		
	Large	1,635.4	1,688.2	1,674.3	1,730.8	+58.7	1,672.1		
J+A	Medium/SMEs	3,545.9	3,681.3	3,673.0	3,705.8	+75.0	3,630.8		
	Total	5,181.3	5,369.6	5,347.4	5,436.7	+133.8	5,302.9		
	Large	1,165.1	1,220.6	1,206.9	1,246.3	+35.9	1,210.4		
Joyo	Medium/SMEs	1,837.4	1,882.3	1,884.3	1,905.0	+62.2	1,842.7		
	Total	3,002.6	3,103.0	3,091.3	3,151.4	+98.2	3,053.1		
	Large	470.2	467.6	467.3	484.5	+22.8	461.7		
Ashikaga	Medium/SMEs	1,708.4	1,798.9	1,788.7	1,800.8	+12.7	1,788.0		
	Total	2,178.6	2,266.5	2,256.0	2,285.3	+35.5	2,249.7		
	•	•							

70.0

73.8

76.0

+4.7

71.2

71.0

Total

( / ) Loan	7) Loans Corporate Term-end Balance by Area								
		FYE19	FYE20	FYE21	Sep-22	YoY	Sep-21		
J+A	Tokyo	1,967.5	2,021.9	2,009.4	2,088.8	+93.8	1,994.9		
	Local	3,213.8	3,347.6	3,337.9	3,347.9	+39.9	3,307.9		
	Total	5,181.3	5,369.6	5,347.4	5,436.7	+133.8	5,302.9		
	Tokyo	1,422.6	1,484.1	1,468.9	1,520.2	+61.3	1,458.9		
Joyo	Local	1,579.9	1,618.9	1,622.4	1,631.1	+36.9	1,594.2		
	Total	3,002.6	3,103.0	3,091.3	3,151.4	+98.2	3,053.1		
	Tokyo	544.8	537.8	540.5	568.5	+32.5	536.0		
Ashikaga	Local	1,633.8	1,728.7	1,715.5	1,716.7	+3.0	1,713.7		
	Total	2,178.6	2,266.5	2,256.0	2,285.3	+35.5	2,249.7		

(8) De <sub>l</sub>	posits Term-e	end Balance					( ¥ b n )
		FYE19	FYE20	FYE21	Sep-22	YoY	Sep-21
	Individual	10,685.0	11,400.1	11,787.3	11,925.2	+357.3	11,567.8
J+A	Corporate	3,364.1	3,887.4	3,953.5	4,009.6	+59.0	3,950.6
J+A	Public	737.3	969.9	1,116.4	791.6	+105.1	686.4
	Total	14,786.5	16,257.4	16,857.3	16,726.5	+521.6	16,204.9
	Individual	6,633.6	7,053.1	7,272.7	7,347.0	+202.6	7,144.3
lava	Corporate	1,880.3	2,136.5	2,180.4	2,206.6	+66.2	2,140.3
Joyo	Public	459.2	515.8	600.7	508.8	+71.4	437.3
	Total	8,973.1	9,705.5	10,053.9	10,062.5	+340.3	9,722.1
	Individual	4,051.4	4,346.9	4,514.5	4,578.2	+154.7	4,423.4
A a bileana	Corporate	1,483.8	1,750.8	1,773.1	1,803.0	-7.2	1,810.2
Ashikaga	Public	278.1	454.1	515.7	282.7	+33.7	249.0
	Total	5,813.4	6,551.9	6,803.3	6,664.0	+181.2	6,482.8

Foreign Currer	ncy Deposit					( ¥ b n )
	FYE19	FYE20	FYE21	Sep-22	YoY	Sep-21
J+A	219.7	180.0	168.2	160.4	-39.4	199.9
Joyo	176.4	151.9	139.6	139.2	-29.0	168.3
Ashikaga	43.2	28.0	28.5	21.2	-10.3	31.5

( 9 ) Cust	tomer Assets under Custoo	dy Balance					(¥bn)
		FYE19	FYE20	FYE20	Sep-22	YoY	Sep-21
	Investment trusts	463.7	547.7	632.5	611.9	+24.9	586.9
	Insurance	812.6	829.0	858.5	883.3	+43.7	839.5
Group	Foreign currency deposits	166.1	146.0	131.1	127.5	-29.3	156.8
total	JGB etc.	156.2	162.4	154.5	146.1	-16.3	162.5
	Mebuki Securities	282.0	343.4	429.5	440.1	+61.9	378.2
	Total	1,880.9	2,028.7	2,206.3	2,209.2	+85.0	2,124.2
	Investment trusts	214.7	249.8	302.6	293.9	+17.7	276.1
	Insurance	471.9	488.5	511.5	519.2	+22.9	496.2
Joyo	Foreign currency deposits	122.9	117.9	102.6	106.3	-18.9	125.2
	JGB etc.	104.1	108.2	102.7	97.4	-11.3	108.7
	Total	913.8	964.6	1,019.4	1,017.0	+10.4	1,006.5
	Investment trusts	249.0	297.8	329.8	317.9	+7.1	310.7
	Insurance	340.6	340.5	347.0	364.1	+20.8	343.3
Ashikaga	Foreign currency deposits	43.2	28.0	28.5	21.2	-10.3	31.5
	JGB etc.	52.1	54.2	51.7	48.7	-5.0	53.7
	Total	685.0	720.6	757.3	752.0	+12.5	739.4

(	10	) Customer	Assets	under	Custody	Commissions
---	----	------------	--------	-------	---------	-------------

( 10 ) Cı	ustomer Assets under Cus	tody Comm	nissions				( ¥ b n )
		FY19	FY20	FY21	1H22	YoY	1H21
	Investment trusts(*1)	5.91	6.22	7.93	3.33	-0.65	3.98
	Insurance(*2)	4.26	3.25	3.25	2.48	+0.81	1.67
	Foreign currency deposits	0.68	0.55	0.61	0.39	+0.14	0.25
Group	JGB etc.	0.08	0.06	0.01	0.01	+0.00	0.00
Total	Financial instrument intermediary service	0.72	1.13	1.19	0.45	-0.17	0.63
	Mebuki Securities	2.98	3.70	3.87	1.39	-0.66	2.05
	Total	14.66	14.93	16.90	8.07	-0.52	8.60
	Investment trusts(*1)	2.83	2.93	4.10	1.62	-0.42	2.05
	Insurance(*2)	2.61	2.06	2.00	1.54	+0.54	1.00
	Foreign currency deposits	0.50	0.39	0.39	0.20	+0.04	0.16
Joyo	JGB etc.	0.05	0.05	0.01	0.01	+0.00	0.00
	Financial instrument intermediary service	0.43	0.75	0.89	0.37	-0.09	0.47
	Total	6.44	6.20	7.41	3.76	+0.06	3.69
	Investment trusts(*1)	3.08	3.29	3.83	1.70	-0.22	1.93
	Insurance(*2)	1.64	1.18	1.25	0.94	+0.27	0.66
	Foreign currency deposits	0.18	0.15	0.22	0.18	+0.09	0.08
Ashikaga	JGB etc.	0.02	0.01	0.00	0.00	+0.00	0.00
	Financial instrument intermediary service	0.29	0.38	0.29	0.08	-0.07	0.15
	Total	5.22	5.02	5.61	2.91	+0.06	2.85

<sup>\* 1 :</sup> Sales commission+ Trust fee

( 11) FE	ees from Corporate	Customers					(¥bn)
		FY19	FY20	FY20	1H22	YoY	1H21
	Credit Related	8.20	7.55	8.08	5.91	+2.40	3.51
J+A	Consulting Related	1.44	1.88	3.29	1.68	+0.29	1.38
	total	9.65	9.44	11.37	7.59	+2.69	4.89
	Credit Related	4.24	4.03	4.70	3.69	+1.77	1.92
Joyo	Consulting Related	0.80	1.18	2.14	0.98	+0.07	0.90
	total	5.05	5.21	6.84	4.67	+1.84	2.82
	Credit Related	3.95	3.52	3.38	2.22	+0.63	1.58
Ashikaga	Consulting Related	0.64	0.70	1.14	0.70	+0.21	0.48
	total	4.60	4.22	4.52	2.92	+0.84	2.07

<sup>\* 2 :</sup> Excl. executive life insurance

( 12 ) Sec	curities Balance(Balance	Sheet Amo	unt)			(¥bn)
		FYE19	FYE20	FYE21	Sep-22	YoY
Mebuki	Domestic bonds	2,359.4	2,510.6	2,745.1	2,538.3	-206.8
FG	Foreign bonds	831.6	959.5	967.3	826.9	-140.3
(Consolid ated)	Stocks	226.0	265.8	254.1	229.4	-24.7
	Investment trusts,etc.	658.9	597.2	715.5	669.7	-45.8
aleu)	Total	4,076.1	4,333.2	4,682.3	4,264.5	-417.7
	Domestic bonds	1,746.7	1,822.0	2,002.5	1,732.1	-270.3
	Foreign bonds	505.3	595.5	597.9	440.2	-157.7
Joyo	Stocks	197.2	233.1	226.8	201.9	-24.9
	Investment trusts,etc.	388.1	373.9	439.9	435.1	-4.8
	Total	2,837.4	3,024.6	3,267.3	2,809.4	-457.8
	Domestic bonds	600.3	679.1	734.1	798.2	+64.0
	Foreign bonds	326.3	364.0	369.3	386.7	+17.3
Ashikaga	Stocks	64.2	39.1	33.6	33.9	+0.2
	Investment trusts,etc.	266.7	219.1	271.5	230.5	-40.9
	Total	1,257.5	1,301.5	1,408.8	1,449.5	+40.7

( 13 ) Secu	rities Unrealized Valuation Ga	ains/Losses on	Available fo	r Sale Securi	ities	( ¥ bn )
		FYE19	FYE20	FYE21	Sep-22	YoY
Mohuki	Stocks	86.9	139.4	131.5	110.8	-20.7
Mebuki FG	Domestic bonds	9.2	2.4	-21.3	-43.4	-22.1
	Investment trusts,etc.	-21.3	33.1	32.9	-30.5	-63.4
(Consolid ated)	Foreign bonds	24.3	35.6	-14.2	-51.9	-37.7
	Total	99.1	210.7	128.9	-15.1	-144.0
	Stocks	85.1	127.5	123.6	101.6	-22.0
	Domestic bonds	9.0	3.0	-16.3	-30.1	-13.8
Joyo	Investment trusts,etc.	-8.3	26.0	27.4	-12.2	-39.7
	Foreign bonds	12.8	15.0	-12.8	-23.3	-10.5
	Total	98.7	171.7	122.0	35.7	-86.2
	Stocks	20.8	25.0	21.0	21.7	+0.6
	Domestic bonds	11.5	8.5	1.9	-7.2	-9.2
Ashikaga	Investment trusts,etc.	-10.6	8.5	6.7	-16.8	-23.6
	Foreign bonds	13.8	22.4	-0.1	-27.4	-27.3
	Total	35.6	64.5	29.7	-29.8	-59.5

( 14 ) Gains	Losses on Securities					(	( ¥ bn )
		FY19	FY20	FY21	1H22	YoY	1H21
	Stocks	-2.0	-6.2	-7.1	-39.2	-36.1	-3.1
J+A	Domestic bonds	0.4	10.0	3.5	25.0	+21.2	3.7
JTA	Investment trusts,etc.	7.3	6.8	1.7	2.9	+2.5	0.3
	Total	5.6	10.6	-1.8	-11.3	-12.2	0.9
	Stocks	-0.9	-3.9	-4.8	-36.3	-33.9	-2.4
Joyo	Domestic bonds	0.6	9.1	3.5	24.2	+20.7	3.5
Joyo	Investment trusts,etc.	5.2	4.9	1.7	1.4	+1.1	0.3
	Total	4.8	10.1	0.4	-10.6	-12.0	1.3
	Stocks	-1.1	-2.3	-2.2	-2.9	-2.2	-0.7
Ashikaga	Domestic bonds	-0.1	0.9	-0.0	0.7	+0.5	0.2
Ashikaga	Investment trusts,etc.	2.0	1.9	0.0	1.4	+1.4	0.0

8.0

0.4

-2.3

-0.7

-0.2

-0.4

Total

(15) Fo	reign Bon	ıds		(\$million	, €million	million of A	Australia do	lars, ¥ bn)
	Currency	Interest rate type	Securities type	FYE21	Jun-22	Sep-22	YoY	1H gains/ losses
-		Fired	Government, Government-guaranteed bonds, etc	184.4	107.3	117.7	-66.6	
	U.S.	Fixed	Corporate bonds, etc	269.1	270.1	290.9	+21.8	44.0
	dollar	Floating	CLO/Government-guaranteed bonds, etc	109.5	116.9	124.5	+15.0	-11.0
Total			Sub Total	563.1	494.4	533.3	-29.8	
	Euro	Fixed Government, Government-guaranteed bonds,		181.5	158.0	48.0	-133.4	-6.8
	AUD	Fixed	ixed Corporate bonds, etc		12.8	9.6	-6.5	-1.0
	Yen(*1)	Fixed	Corporate bonds, etc	28.1	28.1	28.1	±0.0	0.0
	Fixed		Government, Government-guaranteed bonds, etc	138.9	58.9	64.5	-74.4	
	U.S.	i ixeu	Corporate bonds, etc	56.4	51.8	61.2	+4.7	-10.4
	dollar Floating			109.5	116.9	124.5	+15.0	-10.4
Joyo			Sub Total	305.0	227.7	250.3	-54.6	
	Euro	Fixed	Government, Government-guaranteed bonds, etc	142.9	137.0	45.5	-97.3	-5.2
	AUD	Fixed	Corporate bonds, etc	16.1	12.8	9.6	-6.5	-1.0
	Yen(*1)	Fixed	Corporate bonds, etc	27.2	27.2	27.2	±0.0	0.0
		Fixed	Government, Government-guaranteed bonds, etc	45.4	48.3	53.2	+7.7	
	U.S.	i ixeu	Corporate bonds, etc	212.6	218.3	229.7	+17.0	-0.5
	dollar	Floating	CLO/Government-guaranteed bonds, etc	0.0	0.0	0.0	±0.0	-0.5
Ashikaga	3		Sub Total	258.1	266.7	282.9	+24.8	
	Euro	Fixed	Government, Government-guaranteed bonds, etc	38.5	21.0	2.5	-36.0	-1.6
	AUD	Fixed	Corporate bonds, etc	0.0	0.0	0.0	±0.0	0.0
	Yen(*1)	Fixed	Corporate bonds, etc	0.9	0.9	0.9	±0.0	0.0

(\*1)All Yen denominated foreign bonds are regarded as fixed bonds.

(16)S	trategic sha	areholdings (I	Balance)			(¥bn)
		FYE19	FYE20	FYE21	Sep-22	YoY
J+A	Balance	114.0	98.5	76.9	71.1	-5.8
Joyo	Balance	99.7	84.7	64.7	59.3	-5.4
Ashikaga	Balance	14.3	13.8	12.2	11.8	-0.4

(17) Expe	nses				(	¥bn)	
		FY19	FY20	FY21	1H22	YoY	1H21
	Personnel	61.2	59.9	58.2	28.7	-0.4	29.2
I±Λ	Non-Personnel	46.7	43.4	43.4	19.9	-1.5	21.4
J+A	Taxes	7.0	6.8	6.5	3.5	-0.2	3.7
	Total	115.0	110.1	108.1	52.2	-2.2	54.5
,	Personnel	33.5	33.2	32.7	16.2	-0.1	16.3
lovo	Non-Personnel	26.8	24.7	24.1	10.9	-1.0	12.0
Joyo	Taxes	3.8	3.7	3.6	2.0	-0.1	2.1
	Total	64.2	61.7	60.5	29.1	-1.3	30.5
	Personnel	27.6	26.6	25.4	12.5	-0.3	12.8
A a la il ca aca	Non-Personnel	19.9	18.6	19.2	8.9	-0.4	9.4
Ashikaga	Taxes	3.1	3.0	2.9	1.5	-0.0	1.6
	Total	50.7	48.4	47.6	23.0	-0.8	23.9

Total	50.7	48.4	47.6	23.0	-0.8	23.9
			•			
( 18 ) Credit related cost						(¥bn)
	FY19	FY20	FY21	1H22	YoY	1H21
J+A	19.0	22.4	19.6	4.1	-4.1	8.3
Joyo	10.1	12.0	9.8	2.1	-2.0	4.2
Ashikaga	8.8	10.3	9.7	1.9	-2.1	4.1

( 19 ) Di	(19) Disclosed Claims under the Financial Revitalization Law (¥bn)							
		FYE19	FYE20	FYE21	Sep-22	YoY		
J+A	Bankrupt claims	12.7	10.3	13.8	13.1	-0.6		
	Doubtful claims	129.0	143.2	151.1	150.7	-0.4		
	Claims requiring monitoring	27.9	27.4	27.6	27.2	-0.3		
	(Loans past due 3 month or more)	-	0.1	0.0	0.1	+0.0		
	(Restructured loans)	-	27.3	27.5	27.0	-0.4		
	Total	169.8	181.0	192.6	191.0	-1.5		
	Bankrupt claims	5.7	5.5	5.4	4.9	-0.5		
Joyo	Doubtful claims	69.9	78.0	86.5	83.8	-2.6		
	Claims requiring monitoring	12.5	13.0	13.3	11.7	-1.6		
	(Loans past due 3 month or more)	-	0.0	0.0	0.0	+0.0		
	(Restructured loans)	-	13.0	13.2	11.6	-1.6		
Joyo	Total	88.2	96.7	105.2	100.5	-4.7		
	Bankrupt claims	5.8	4.0	7.7	7.5	-0.2		
Ashikaga	Doubtful claims	59.0	65.0	64.6	66.8	+2.1		
	Claims requiring monitoring	15.4	14.4	14.2	15.5	+1.2		
	(Loans past due 3 month or more)	-	0.0	0.0	0.0	+0.0		
	(Restructured loans)	-	14.3	14.2	15.4	+1.1		
	Total	80.2	83.5	86.7	89.9	+3.1		

(20) Non-accrual delinquent loans (to Business) (1 month or more)					(¥bn)	
	FYE19	FYE20	FYE21	Sep-22	YoY	Sep-21
J+A	1.2	2.0	1.3	1.4	-0.5	1.9
Joyo	0.3	0.0	8.0	1.0	+0.3	0.6
Ashikaga	0.9	2.0	0.5	0.3	-0.9	1.2

# Inquiries

**URL** 

Mebuki Financial Group, Inc. Corporate Planning Department

TEL +81-29-300-2600

E-mail ir@mebuki-fg.co.jp

https://www.mebuki-fg.co.jp/



This document has been prepared for information purposes only and does not form part of a solicitation to sell or purchase any securities.

Information contained herein may be changed or revised without prior notice.

This document may contain forward-looking statements as to future results of operations. No forward-looking statement can be guaranteed and actual results of operations may differ from those projected.

